Unit One

Business

Types of Business

When people need to establish a business, they must choose the type of business ownership. There are three basic kinds of business ownership: (1) sole proprietorship, (2) partnership, and (3) company. Each of the chosen sorts can affect the profit, risk, and value of the company. This unit illustrates how business ownership can be established in manner that builds the company's worth.

Sole Proprietorship

A sole proprietorship is known as the **sole trader**. A kind of business owned and run by a single owner is called the **sole proprietorship**. The owner receives all profits and has unlimited responsibility for all losses and debts. In the UK, many people like this way of operating because they have total control of everything. They can make all the decisions quickly and easily. In fact, a common reason for people starting their own business is that they want to be their own boss. Madura (2007) states that examples of sole traders consist of a local restaurant, a local construction firm, a barber shop, a laundry service, and a local clothing store. He adds that about 70 percent of all companies in the United States are sole proprietorships.

Partnership

A business that is co-owned by two or more people is referred to as a partnership. The co-owners of the business are called partners. According to Jintanaseri (1991), "a partnership means that the partners will share the ownership and management of the business. It also means that each of them will be equally responsible for all debts occurred by their business, and that they will equally share the profits and assets" (p. 55).

According to the Civil and Commercial Code, the partnership can be divided into two main kinds: (1) Ordinary Partnership and (2) Limited Partnership. The details are below.

Ordinary Partnership

An ordinary partnership is divided into two kinds: (1) a non-registered ordinary partnership and (2) a registered ordinary partnership. The legal status is the difference between two types of ordinary partnership. The registered ordinary partnership holds its legal status as a juristic person while the non-registered ordinary partnership holds its legal status as a natural person. According to the **Civil and Commercial Code**, two or more persons agree to bring a contribution to the ordinary partnership. The contribution from each partner may be in the form of money, properties or services. All the partners are wholly liable for all obligations of the ordinary partnership.

Ordinary Partnership Registration

Under Section 1064 of the Civil and Commercial Code, The appointed partners may prepare the following items for the registration of an ordinary partnership. These include the name of the partnership, the objective of the partnership, the address of the principal business office, the name, address, and occupation of all partners. The partners shall reserve the name of the partnership to the registrar at the Department of Business Development, Ministry of Commerce or visit at www.dbd.go.th. The partners may submit three different names in the reservation. The only one name will be approved by the registrar.

All of required forms and documents are prescribed in the Rules of Office of the Company Limited and Partnership Registration regarding the Registration of Partnership and Company B.E.2554 (2011) after the name of the partnership is approved. The registration of the partnership may be done within 30 days after the registrar approves the name of the partnership.

Limited Partnership

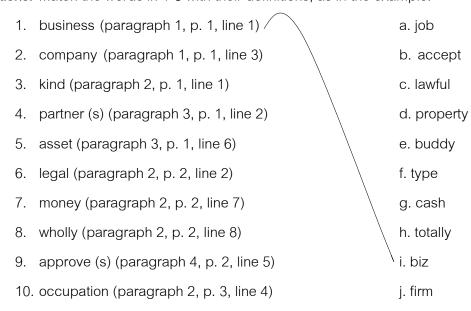
A limited partnership may be established by one or more partners whose individual liability is limited to the invested amount of the partnership. Under Section 1078 of the Civil and Commercial Code, the limited partnership must be registered. The registered limited partnership holds its legal status as a juristic person.

Limited Partnership Registration

In order to register a limited partnership, the partners may prepare the following items such as the name of the partnership, the objective of the partnership, the address of the principal business office, the name, trade name, address, and occupation of all partners. The partners shall follow the process under the Rules of Office of the Company Limited and Partnership Registration regarding the Registration of Partnership and Company B.E.2554. The partner of a partnership with the business office situated in Bangkok will request for the registration at the Department of Business Development while the partner with the office located other provinces may request for the registration at the Provincial Business Development office.

Exercise 1

Directions: Match the words in 1-3 with their definitions, as in the example.



Types of Company

According to the law, a company or a corporation is an association of stockholders constituting a legal entity which it is treated as if it were a single responsible person. The companies can be formed by individuals, specialized agents, solicitors or accountants.

Limited Company

In a limited company, the liability for debts is limited to the company. This means that if business owes money, the owners themselves are not liable for the debts. In other words, they don't have to pay the debts with their own money. The owners of a limited company invest capital in the company, and this capital is divided into shares. Each owner has a number of shares and is called a shareholder. Shareholders expect to receive some of financial return, or dividend for their investment.

In the establishment of limited company in Thailand, three or more people agree to do business together. A capital of the company is divided into the shares. The amount of each share will not be less than five baht. The company may be registered as a juristic person. A promoter may submit three names for the reservation. The only one name will be approved by the registrar. The promoter or the new company has to register its memorandum and association with the registrar. The memorandum of association is the document which sets out the rules for running of the company's internal affairs. The document contains the names, addresses, occupations, and signatures of the members that wish to form the company.

The name of the company always ends with the word "limited". "The term *Limited* means that the liability of the owners or stockholders of the company for debts for which it is responsible is limited to the amount of the shares still unpaid by them" (Jintanaseri, 1991, p. 38). The documents are prescribed in the Rules of Office of the Company Limited and Partnership Registration regarding the Registration of Partnership and Company B.E. 2554 (2011). The registration of memorandum of association may be done within 30 days after the registrars approve the name of the company.

Public Limited Company

The public limited company tends to be large and may have many thousands of shareholders. Most large corporations are publicly held. This means that shares can be easily purchased or sold by investors. Some of these companies become publicly held when they need funds to support large expansion. The act of initially issuing stock to the public is known as **going public**. Publicly held companies can obtain addition funds by issuing new common stock. This means that either their existing stockholders can purchase more stock, or other investors can become stockholders by purchasing the corporation's stock. Corporations that wish to issue new stock must be able to convince investors that the funds may be used properly, resulting in a reasonable return for the investors.

Their shares can be bought and sold on the Stock Exchange. In Thailand, public limited company is formed by the Public Limited Company Act B.E. 2535 (1992). The public limited company may offer shares, debentures, and warrants to the public and may have its securities listed on the Stock Exchange of Thailand (SET). A minimum of 15 promoters is needed for the formation and registration of a public limited company, and the promoters must hold their shares at least two years before they can be transferred.

Exercise 2

LVCIC	3C Z	
Directi	ions:	Answer the following general comprehension. Look at pages 1-5 to help
you.	1.	What is the sole proprietorship?
	2.	What does the partnership mean?
	3.	How does the registered ordinary partnership differ from the non-registered ordinary partnership?
	4.	What do the shareholders expect to receive when they invest capital in the company?
	5.	What is the memorandum of association?

Company Structure

Each company establishes an company structure that identifies responsibilities for each job position and the relationships among those positions. A company structure consists of various departments that contribute to the company's overall mission and goals.

Types of Organizational Structure

A company's organizational structure can be illustrated with an organization chart. Organization chart shows lines of authority among the various positions within an organization. This type of chart illustrates the relationship among departments and among personnel within the departments. The chart may depict the entire organization or a selected portion of it. The senior position is placed at the top of the chart. Other positions are placed on the chart in descending order of authority.

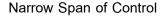
Different companies utilize different organizational structures. The specific organizational structure employed by the company may be influenced by the specific characteristics of its business. Organization structure can change among the companies according to:

- 1. Span of control
- 2. Line organization
- 3. Line-and-staff organization chart

Span of Control

Span of control, top management, determines the firm's span of control, or the number of employees managed by each manager. When an organizational structure is designed so that each manager supervises just a few employees, the company uses a narrow span of control. An example of a narrow span of control is shown Figure 1.1 below.

Figure 1.1 A narrow span of control.



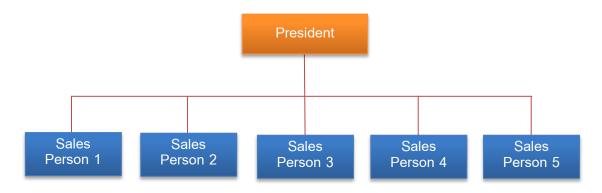


Source: Adapted from Introduction to Business, 2007, p. 279.

When organizational structure is designed so that each manager supervises numerous employees, the company utilizes a wide span of control because these employees can be easily managed by one or a few managers. An example of a wide span of control is provided in Figure 1.2 below.

Figure 1.2 A wide span of control.

Wide Span of Control



Source: Adapted from Introduction to Business, 2007, p. 279.

Line Organizational Structure

An organizational structure that contains only line positions and no staff positions is referred to as a **line organizational structure**. This kind of organizational structure will be appropriate for a business that cannot afford to hire staff for support such as a small manufacturing company. The following example shows the line organization chart (see Figure 1.3 below).

Figure 1.3 The line organizational structure.

President Chief Financial Vice President Vice President Officer of Operations of Marketing Account Sales Assembly Line Manager Manager Supervisor Assembly Line Sales Workers Representatives

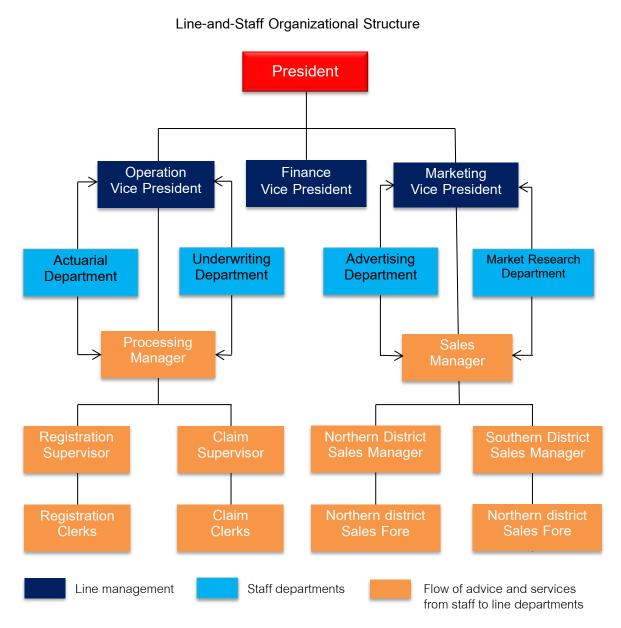
Line Organizational Structure

Source: Adapted from Introduction to Business, 2007, p. 280.

Line-and-Staff Organizational Structure

Madura (2007) suggests that an organizational structure that includes both line and staff positions and assigns authority from higher-level management to employees is referred to as a **line and staff organizational structure**. He adds that most companies need some staff positions to provide support to the line positions. An example of the line-and-staff organization is provided in Figure 1.4 below.

Figure 1.4 The line-and-staff organizational structure.



Source: Adapted from Introduction to Business, 2007, p. 280.

Exercise	3
Directions	: Answer the following general comprehension. Look at pages 7-10 to help
you.	
1.	What is the span of control?
2.	What is the narrow span of control?
3.	Why does the company use the wide span of control?
4.	What does the line organization mean?
5.	What does the line and staff organization refer to?

Levels of Management

There are three levels of management including: (1) top (high-level) management, (2) middle management, and (3) supervisory management. In order to understand this clearly, it will be illustrated briefly. **Top management** contains several positions such as president, chief executive officer, chief financial officer, and vice president. **Middle management** refers to positions such as regional manager and plant manager. It is often responsible for the company's short-term decisions. **Supervisory management** including positions such as account manager and office manager is usually responsible for the employees who engage in the day-to-day production process.

Levels of Management

Top Management

- 1. Set new plan to expand production and increase sales.
- 2. Communicate those plans to all managers.

Middle and Top Managers

- 1. Determine how many new employees to hire.
- 2. Determine how to charge lower prices to increase sales.
- 3. Determine how to increase advertising to increase sales.
- 4. Determine how to obtain funds to finance the expansion.

Supervisory Managers

- 1. Provide job assignments to the new employees who are hired.
- 2. Set time schedules for new employees who are hired.

Source: Introduction to Business, 2007, p. 243.

The Staff

President or Chairman

Who is the president? Who is the chairman? How does the president differ from the chairman? According to Oxford Advanced Learner's Dictionary (2003), "chairman: 1 the person in charge of a meeting, 2 the person in charge of a committee, a company, etc." (p.203). "President: the person in charge of some organizations, clubs, colleges, etc." (p. 1040). "The president has the ultimate responsibility for the firm's success. The president normally attempts to coordinate all divisions and provide direction for the firm's business" (Madura, 2007, p. 278). The chairman of a company or organization provides leadership to the Board of Directors. Specifically, the chairman acts as a direct liaison between the Board and the management of the company.

Board of Directors

The board of directors is a group of elected or appointed individuals who jointly oversee the activities of a company or organization and acts on behalf of the shareholders to run the day to day affairs of the business. The duties of boards of directors include:

- governing the organization by establishing broad policies and objectives,
- ensuring the availability of adequate financial resources,
- approving annual budgets, and
- selecting, appointing, supporting, reviewing the performance of the chief executive.

According to Madura (2007), "the stockholders of a corporation elect the members of the board of directors, who are responsible for establishing the general policies of the firm. One of the board's responsibilities is to elect the president" (pp. 165-166). Each company has a board of directors, or a set of executives who are responsible for monitoring the activities of the firm's president.

Chief Executive Officer

The Chief Executive Officer (CEO) is the highest-ranking corporate officer or administrator in charge of total management of an organization. The responsibilities of an organization's CEO (Chief Executive Officer, US) or MD (Managing Director, UK) are set by the organization's board of directors. An individual appointed as a CEO of a corporation, company, organization, or agency typically reports the board of directors. The duties of the chief executive officer consist particularly of: (a) developing strategy proposals for recommendation to the board, (b) developing annual plans with agreed strategies, and (c) planning human resources to ensure that the company has the capabilities and resources required to achieve its plans.

Manager

The manager wears many hats. Not only is a team of the leader, but he or she is also a planner, organizer, problem solver, and decision maker – all rolled into one. The good managers have basic functions:

- Planning
- Organizing
- Leading

Planning is the process of thinking and organizing the activities to achieve a desired goal. Organizing is to rearrange a team and materials according to plan. Leading involves motivating, communicating, guiding, and encouraging. The leading should be conducted in a manner that is consistent with the firm's strategic plan.

Secretary

A secretary is a person whose work consists of supporting management, executives, and is usually a personal assistant to a manager. The secretary has many administrative duties; for example, she deals with correspondence, admits new members, and organizes official meeting and events.

Exercise 4	
Directions:	Answer the following general comprehension. Look at pages 13-14 to help
you.	
1.	Who is the chairman?
2.	What is the board of directors?
3.	What is one of the board's responsibilities?
4.	What are the duties of the chief executive officer?
5.	What are the basic functions of good managers?

Office Equipment

Exercise 5

Directions: Match the equipment with their meanings.

1. Clipboard 2. Tape dispenser 3. Post-it note

4. Pencil sharpener 5. Highlighter 6. Ring binder

7. Hole punch 8. Correction fluid 9. Stapler

10. Paper clip 11. Rubber stamp 12. Drawing pin

Source: Oxford advanced learner's dictionary, 2003, p. 1319.



Telephoning

Exercise 6

Directions: Look at the sentences in the text below. Complete them using one of the words in the box. The first one has been done for you.

telephone	hear	effective	ineffective	service	
staff	bad	Customers	placing	friendly	

Effective Phone Communication



More business is lost through poor service than by poor product performance, and the quality of a company's response to a call is one of the chief factors in creating a perception of good or 10..... service.

Source: Clarke, in company 3.0, 2014, p. 21.

Telephoning

Asking to speak to someone

- Could I speak to Mr. Thompson, please?
- I would like to speak to John, please?
- May I speak to Tom, please?
- Can I speak to John, please?
- Hello, is that Mr. Mancini?

Identifying yourself

- This is Mary Kantel (speaking).
- Is that Jane?

Identifying the caller

- Could you give me your name, please?
- Who's calling, please?
- Who's speaking, please?
- Can I have your name, please?

Asking the caller to wait

- Hold on, please.
- Hold the line, please.
- Just a moment, please.
- One moment, please.
- Could you hold on, please?
- I'll find the number for you.
- I'll get him for you.

- I'm trying to connect you.
- I'll transfer you.
- Could you call back later?
- Can Ms. Lee call you back?

Explaining absence

- I'm sorry, but I'm afraid he's in a meeting.
- I'm afraid she's on the other line.
- I'm sorry, but I'm afraid he's with a client.

Leaving a message

- May I leave a message?
- Could you take a message?
- Could you take a message for him/her, please?
- Could I leave a message?
- Could you (please) ask her to call me?
- Would you like to leave a message?
- Please tell her I'd like to see her when she's free.
- Can I leave a message?
- Can I take a message?
- I'll give him the message.
- I'll pass on the message.

Dealing with problem

- I think you've got the wrong number.
- Could you speak more slowly, please?
- I'm sorry, I didn't catch that.

Ending the call

- Thank you for your help. Goodbye
- Thanks a lot. Bye
- You're welcome. Goodbye.
- See you next week. Goodbye.
- I'll phone again next week.
- I'll call again next Sunday.
- Thanks for calling.
- Thank you for phoning.
- See you on Monday.
- See you in London.
- Bye.
- Goodbye.

Making an Appointment

Appointment refers to a formal arrangement to meet or visit somebody at a particular time, especially for a reason connected with their work. Making an appointment is a vital skill in business. Business people meet with customers, suppliers, owners of business, manager, and others. Students should learn a vocabulary and conversation techniques. The following structures are examples of conversation techniques.

Asking for an Appointment

- I would like to make an appointment to discuss experiences of the Internet.
- I would like to book an appointment to see Manager.
- Would it be possible to meet?
- Would it be convenient to visit you?
- When could we meet?
- When could I see you?
- When is the best time for you to meet?
- When are you free?
- Can we meet to talk about experiences of purchase decisions?
- What time would suit you?
- I need to book an appointment with the doctor.
- I want to book an appointment with my lawyer.

Suggesting Dates, Time, and Places

- Would Tuesday suit you?
- Would you be available on Monday?
- Would Wednesday after dinner be all right?
- Can you make Thursday evening after dinner?
- Let's meet in the Grand hotel at 10:30 a.m.

- That would be nice (with me).
- That would be fine.
- That's fine.
- Monday at 9:30 a.m. will be fine.

Confirming an Appointment

- So that's at 8:30 on Friday.
- I'm looking forward to meet you.
- Okay. Wednesday morning at 8:00 a.m.
- See you on Sunday.

Cancelling an Appointment

- I'm afraid I'm not free.
- I apologize for any inconvenience.
- I'm sorry, I have other plans.
- I'm sorry, I can't make it then.
- I'm sorry about cancelling.
- I'm sorry, I've got another meeting then.
- Monday at 10:00 a.m. is not good for me.
- Unfortunately, I will be unable to keep our appointment for tomorrow afternoon.

Summary of Business

- A kind of business owned and run by a single owner is called the sole proprietorship.
- A business that is co-owned by two or more people is referred to as a partnership.
- The registered ordinary partnership holds its legal status as a juristic person while the non-registered ordinary partnership holds its legal status as a natural person.
- In a limited company, the liability for debts is limited to the company. This
 means that if business owes money, the owners themselves are not liable
 for the debts.
- When organizational structure is designed so that each manager supervises numerous employees, the company utilizes a wide span of control because these employees can be easily managed by one or a few managers.
- An organizational structure that contains only line positions and no staff positions is referred to as a line organizational structure.
- An organizational structure that includes both line and staff positions and assigns authority from higher-level management to employees is referred to as a line and staff organizational structure.
- A meeting is a gathering of two or more people that has been convened for a business or social purpose.
- Meeting minutes are the official written or recorded documents used to inform the attending people and absent members of the happenings during the meeting.
- Appointment refers to a formal arrangement to meet or visit somebody at a particular time, especially for a reason connected with their work.

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Unit Two

Business Trip

What is business trip?

One of the most exciting things about launching your career is being given the opportunity to attend a conference, seminar or trade show outside the office. Every year, there are thousands of conferences, seminars and training sessions in the world. In the business trip, you will need to present a clear business case about why you are going and what you expect to accomplish while you are out of the office. The clear set of expectations should be provided to you; for example, there may be a certain client you are to meet and a certain presentation or message to give. In a trade show, you may be sent to learn about new vendors or suppliers and start the exploratory dialogue. It is typically standard operating procedure for the company to pay for all expenses related to your business trip, including conference registration, hotel, airfare, rental car, and meals.

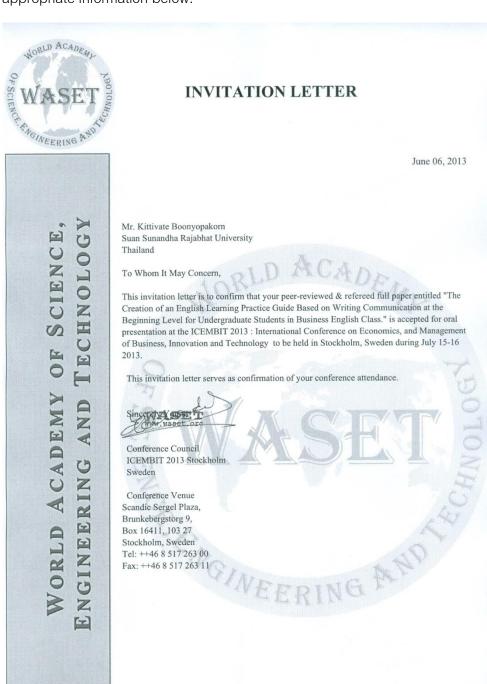
Trip Documents and Accommodation

The trip for international business is necessary for the businessmen. The important documents are required to prepare when traveling abroad. The documents consist of letter of confirmation from a host, passport, visa, credit card, plane ticket, and travel/health insurance. The details are below.

Invitation of Business Trip

Exercise 1

Directions: Look at the following letter of invitation and complete the table with appropriate information below.



Source: World Academy of Science, Engineering and Technology.

	Letter of Invitation
Title of the event	
Purpose of the letter	
Activities included	
Dates	
Venue	
Organizer	

Letter of Acceptance for International Conference

Read letter of acceptance.



TECHNOLOG

ACCEPTANCE LETTER

November 02, 2014

Mr. Kittivate Boonyopakorn Suan Sunandha Rajabhat Univeristy Thailand

Herewith, the international scientific committee is happy to inform you that the peerreviewed draft paper code 14UK120338 entitled (Finding the English Competency for Developing Public Health Village Volunteers at Ban Prasukchai in Chumpuang District, Nakhon Ratchasima Province in Thailand. by Mr. Kittivate Boonyopakorn) has been accepted for oral presentation as well as inclusion in the conference proceedings of the ICIM 2014: International Conference on Innovation and Management to be held in London, United Kingdom during December, 22-23, 2014. The high-impact conference papers will also be considered for publication in the special journal issues at http://waset.org/Publications.

Conference Registration and Writing Formatted Paper:

- 1. Conference registration documents should be submitted to: http://waset.org/apply/2014/12/london/ICIM?step=2
- 2. Word Template File should be Downloaded at http://waset.org/downloads/template.docx
- 3. Latex Style File should be Downloaded at http://waset.org/downloads/latex.zip
- 4. Copyright Transfer Statement Document should be Downloaded at http://waset.org/downloads/copyright.pdf

Letter of Invitation and Visa Requirements:

If you need an invitation letter to get an entrance Visa, please fill in the online form to get a letter at http://waset.org/apply/2014/12/london/ICIM?step=1.

We look forward to your participation in the ICIM 2014: International Conference on Innovation and Management.



Source: World Academy of Science, Engineering and Technology.

Exercise 2

Directions: After you read letter of acceptance on page 28. Circle T in front of the statement that is true and Circle F in front of the statement that is not true.

1. What is the purpose of this letter?

T F Acceptance of their apologies

T F Acceptance letter

T F Rejection letter

2. Where was the international conference on business took place?

T F New York

T F Paris

T F London

3. When was the international conference on business held?

T F December 22-24, 2014

T F December 22-23, 2015

T F December 22-23, 2014

4. What is the title of the event?

T F International Conference on Innovation and

Management

T F International Conference on Economics, and

Management of Business

T F International Conference on Film and Media Studies

5. Who is the organizer?

T F The government

T F Export & import company

T F World Academy of Science, Engineering and

Technology

Passport

According to the Department of Consular Affairs, Ministry of Foreign Affairs:

A passport is an important government-issued document granted to its citizens for the purpose of traveling outside the country. The passport-issuing country requests other countries to permit its citizens to pass freely without delay or hindrance. The passport must be stamped with a visa from an authorized visaissuing agency belonging to the country of destination. It is the norm of many countries to require travelers to hold Passports that will be valid for longer than 6 months before leaving the country. If a Passport will expire in less than 6 months, the traveler must apply for a new e-Passport. (http://www.mfa.go.th/main/en/services/Evolution-of-ThaiPassport.)

Figure 2.1 Some of the passports shown in the following examples.



Person who requires the passport should contact the Department of Consular Affairs, Ministry of Foreign Affairs situated at 123 Chaengwattana Road, Laksi, Bangkok 10210 or alternatively, you can reach us at Tel: 0-2981-7171 or 0-2981-7276-7 Fax: 0-2981-7256 or by e-mail at consular05@mfa.go.th.

Visa

A visa is a conditional authority given by the immigration authorities of a country for a person who is not a citizen of that country to enter its territory and remain there for a limited duration. The visa is commonly a stamp endorsed in the applicant's passport. Today a traveler requiring to enter another country must apply in advance for a visa.

Schengen Visa

Schengen Visa has been used for traveling between its 25 member countries (22 European Union states and 3 non-EU members). Traveling on a Schengen Visa means that the visa holder can travel to any or all member countries using single visa. The Schengen Visa is a "visitor visa". It is issued to citizens of countries who are required to obtain a visa before entering Europe. The Schengen Visa allows the holder to travel freely within the Schengen countries for a maximum stay of up to 90 day in a 6 month period.

Figure 2.2 Map of Schengen area.



Source: at http://www.c-est-quoi.com (accessed October, 2015).

Exercise 3

Directions: Fill out Schengen Visa and answer the questions.

				Stamp embassy Or consulate
Photo		n for Schei		
				<i>cerfa</i> N° 12225*01
I. Surname(s) family name(s))				FOR EMBASSY / CONSULATE USE ONLY
2. Surname(s) at birth (earlier	family name(s))			Date application :
3. First names (given names)				
4. Date of birth (year-month-da	ay)	5. ID-number (optio	nal)	File handled by :
6. Place and country of birth				Supporting documents:
7. Current nationality/ies		3. Original nationality (nat	ionality at birth)	Valid passport Financial means
9. Sex Male Female		10. Marital status : Single Married Separa	ted Divorced Widow(er)	Other Health insurance Other:
11. Father's name	1	12. Mother's name		
13. Type of passport: National passport Diploma Alien's passport Seaman's	s passport Other trav	vel document (please spe	cify):	7-1
14. Number of passport	15. Issued by		4.	
16. Date of issue	17. Valid until			
18. If you reside in a country on No Yes, (number and val			on to return to that country?	1000 100 100
* 19. Current occupation				Visa:
* 20. Employer and employer's	s address and telephone n	number. For students, nan	ne and address of school.	Refused Granted
				Characteristics of Visa :
21. Main destination	22. Type of Airport tran Long stay	f Visa: asit Transit Short stay	23. Visa : Individual Collective	LTV A B C
24. Number of entries requeste	d	25. Duration of st	ay	D + C Number of entries :
Single entry Two entries		Visa is requested	l for: days	
26. Other visas (issued during	the past three years) and	their period of validity		1 2 Multiple
27. In the case of transit, have you an entry permit for the final country of destination? No Yes, valid until: Issuing authority:				Valid from
* 28. Previous stays in this or o	other Schengen states			Valid for:

^{*} The questions marked with * do not have to be answered by family members of EU or EEA citizens (spouse, child or dependent ascendant). Family members of EU or EEA citizens have to present documents to prove this relationship.

		ıltural/Sports Officia		easons	FOR EMBASSY CONSULATE USE C
* 30. Date of arrival		* 31. Date of departu	ire		
* 32. Border of first entry or transit rou	ite	33. Means of transpo			
*34. Name of host or company in the Sc	hangan states and	Leantact person in host	company If no	ot applicable, give name	
of hotel or temporary address in the S		contact person in nost			
Name			Teleph	one and telefax	
Full address			e-mail	address	
* 25 Who is provided for the control of the control	valling and for vo	un coste of living during	vous stay?		
* 35. Who is paying for your cost of trav Myself Host person/s Host com- documentation):	pany. (State who	o and how and present		g	
* 36. Means of support during your stay	y	dation Other			
Cash Travellers' cheques Credit c Travel and/or health insurance. Val					
37. Spouse's family name		38. Spouse's fam	ily name at bir	rth	
			1		
39. Spouse's first name	40. Spou	se's date of birth	41. Spouse	's place of birth	
1				ate of birth	
2 3		This provides should			
2 3 43. Personal data of the EU or EEA citiz	zen you depend or	n. This question should		nly by family members of	
2 3 43. Personal data of the EU or EEA citiz	zen you depend or	ı. This question should l	e answered o	nly by family members of	
2 3 43. Personal data of the EU or EEA citiz EU or EEA citizens. Name	zen you depend or National	1		nly by family members of	
2 3 43. Personal data of the EU or EEA citiz EU or EEA citizens.		lity		Number of passport	
2 3 43. Personal data of the EU or EEA citiz EU or EEA citizens. Name Date of Birth	National lowing: any person ties in the Schenge tion. Such data many rity processing my	al data concerning me wen states and processed a special processed application will inform them altered or deleted, i plied by me are correct aration being rejected or to fit the Schengen state which the expiry of the visa, if e of the prerequisites for to me does not mean that e Schengen Implementin	First Name Fan EU or EE. Thich appear on thich appear on the proper of the mann n particular, sh and complete. The deals with the granted. entry into the I will be entitle g Convention a	Number of passport A citizen this visa application form rities, if necessary, for the saccessible to the relevant er in which I may exercise ould they be inaccurate, in t of a visa already granted to application. European territory of the ed to compensation if I fail and am thus refused entry.	

Source: Sithi-amnuay, English for Business, 2013, p. 33.

1.	You will marry the next year, which word will you choose in No. 10?
2.	What kind of passport does a person who works as an ambassador have?
3.	If you want to meet new customers, which word will you choose in No. 29?
4.	You will arrive on Monday in November 20, 2015 in Denmark, what section
	will you choose?
5.	What section will you fill out when the company pays for all expenses you to
	participate in the trade show?

Trip

Exercise 4

Directions: Read trip and answer the questions.

Travel Agent: Are you going away on holiday?

Businessman: Yes, I'm going away.

Travel Agent: Then book an ABC holiday.

Look! A holiday in Stockholm in Sweden. There are flights on weekdays at 09:30 A.M. The flight leaves from Suvarnabhumi International Airport at 09:30 A.M. It arrives at Moscow, Russia-Sheremetyevo International Airport at 16:00 P.M. And then it arrives at Stockholm, Sweden - Arlanda airport at 19:00 P.M.



Source: http://www.thetravelmonster.wordpress.com

Businessman: So I leave from Suvarnabhumi Airport and go to Stockholm, then

take a connecting flight.

Travel Agent: That's right, sir. There are two connecting flights at Moscow, Russia -

Sheremetyevo International Airport.

Businessman: Can I go today?

Travel Agent: Sorry, sir. Not today. Not on Saturday.

Businessman: Tomorrow then.

Travel Agent: No, sir. Tomorrow is Sunday. We haven't got any flight on Saturday

or Sunday. Is next week all right? On Monday next week?

	A.	At 09:30 P.M.
	В.	At 09:30 A.M
	C.	Before 09:30 P.M.
	D.	After 09:30 A.M.
2.	What c	lay does the businessman contact the travel agent?
	A.	On Sunday
	В.	On Friday
	C.	On Saturday
	D.	On Thursday
3.	Why do	pesn't the businessman travel on Saturday or Sunday?
	A.	He arrives at the airport late.
	В.	He has lost his money.
	C.	There is no flight.
	D.	The tickets are empty.
4.	Does to	ne passenger have to take a connecting flight?
	A.	Yes, he does.
	В.	No, he does not.
	C.	He misses the plane.
	D.	He stays there.
5.	Where	does the passenger have to take a connecting flight?
	Α.	At Suvarnabhumi International Airport

B. At Arlanda airport

D. At Gatwick Airport

C. At Sheremetyevo International Airport

1. What time does the flight leave from Bangkok?

An Airline Ticket

Exercise 5

Directions: Read the passage.

Traveller(s) Information

Issue Date: 21 June 2013

BOONYOPAKORN KITTIVATE MR

Traveller(s) Itinerary				Booking Reference:	3ASYXM
Bangkok	to Moscow					
Flight 1	Departure Date:	Saturday	13 July 2013	Arrival Date:	Saturday 13 July 2013	
Confirmed	Departure:	09:30	Bangkok , Thailand - Suva	rnabhumi International		
Non-Stop	Arrival:	16:30	Moscow, Russia - Sheren	netyevo International ,Termin	al F	
	Airline/Flight Number:	Aeroflot /	SU271	Duration:	10 Hour(s) 00 Minutes	
	-			Aircraft:	Airbus A330-300	
	Class / Cabin:	Economy		Meal:	Dinner	

Moscow to Stockholm

Flight 2 Arrival Date: Sunday 14 July 2013 Departure Date: Sunday 14 July 2013 18:45 Moscow, Russia - Sheremetyevo International, Terminal D Departure: Non-Stop 19:00 Stockholm, Sweden - Arlanda, Terminal 5 Arrival: Airline/Flight Number: 2 Hour(s) 15 Minutes Aeroflot / SU2386 Duration: Aircraft: Airbus A319 Class / Cabin: Economy Meal: Lunch

Airline Booking Reference: NXQINF

NXQINF

Stockholm to Moscow

Airline Booking Reference:

Thursday 18 July 2013 Flight 3 Thursday 18 July 2013 Arrival Date: Departure Date: Confirmed Non-Stop Departure: 12:35 Stockholm, Sweden - Arlanda, Terminal 5

16:40 Moscow, Russia - Sheremetyevo International, Terminal D Airline/Flight Number: Aeroflot / SU3581 Duration: 2 Hour(s) 05 Minutes Codeshare: SU3581 OPERATED BY SCANDINAVIAN AIRLINES

Boeing 737-600 Class / Cabin: Economy Meal: Food and Beverages for purchase

Aircraft:

Airline Booking Reference: NXQINF

Moscow to Bangkok

Flight 4 Departure Date: Thursday 18 July 2013 Arrival Date: Friday 19 July 2013 Confirmed Moscow, Russia - Sheremetyevo International, Terminal F Departure: 19:40 Non-Stop 07:55 Bangkok , Thailand - Suvarnabhumi International Arrival:

Airline/Flight Number: Aeroflot / SU270 Duration: 9 Hour(s) 15 Minutes Aircraft: Airbus A330-300 Meal: Class / Cabin: Economy

Airline Booking Reference: NXQINF

Itinerary Remarks

After you read this passage. Circle T in front of the statement that is true and Circle F in front of the statement that is not true.

1. What is this?

Τ

Т	F	A food coupon
		/ Lloud Coupon

T F A concert ticket

T F A movie ticket

T F An airline ticket

2. What trip is the passenger taking?

```
T F Thailand to Norway
```

F Thailand to Russia

T F Thailand to Russia and to Sweden

T F Thailand to Denmark

3. What kind of a ticket is it?

T F One way ticket

T F Round-trip ticket

T F train ticket

T F movie ticket

4. What kind of a class is it?

T F Business class

T F First class

T F Economy class

T F High class

5. What flight must the passenger buy food and beverages from?

T F Bangkok to Moscow

T F Moscow to Stockholm

T F Stockholm to Moscow

T F Moscow to Bangkok

Coupon

Exercise 6

Directions: Read the coupon and answer the questions.



- 1. What is this coupon?
 - A. Ticket for a concert
- B. Ticket for the free music
- C. Boarding pass for an airline flight D. Registration form for class
- 2. What trip is the passenger taking?
 - A. Sapporo (Japan) to Greece
- B. Sapporo to Bangkok
- C. Sapporo to New York
- D. Bangkok to Sapporo
- 3. At which gate will he catch the plane?
 - A. 55

B. 06

C. 71

D. 66

- 4. Where will he sit?
 - A. Seat No. 8C

B. Seat No. 66J

C. Seat No. 55J

- D. Seat No. 2J
- 5. What time is the boarding?
 - A. 10: 05

B. 10: 50

C. After 10:05

D. 11: 05

Making a Reservation for a Hotel by Credit Card

Definition of Credit Card

A credit card is a payment card issued to users as a system of payment. It allows the cardholder to pay for goods and services based on the holder's promise to pay for them. The issuer of the card creates a revolving account and grants a line of credit to the consumer (or the user) from which the user can borrow money for payment to a merchant or as a cash advance to the user.



Source: http://www.psdgraphics.com (accessed September 2015).

It would be convenient for you to go abroad on business when booking the hotel via credit card. At check-in, you must present the credit card used to make this booking and a valid photo ID with the same name.

Exercise 7

Directions: Read a hotel voucher and answer the guestions.

3. What kind of room is it?

4. When does the customer check out?

5. How does the customer pay?

goda.con		ease present either an electro	Hotel Voucher nic or paper copy of your hotel voucher upon check-in.
agoda :	agoda agoda agoda	agoda agoda	agoda agoda agoda agoda
ooking ID :	44655920	Number of Rooms :	1
ooking Reference	e No :	Number of Extra Beds :	0
llient :	THONGCHAI SURINWARANGKOON	Max Occupancy :	1
lember ID :	196085222	Breakfast :	
ountry of Passpo	ort : Thailand		Included
otel :	Hotel Regit	Room Type :	Single With Breakfast
ddress :	96 Cappuccina Street, Mestre, Venice, Italy Via Cappuccina 96, Mestre, Venezia, Italia	Promotion : For Full Promotion deta	ils and conditions see confirmation email
	received within 2 days prior to arrival date will incur the f night charge (Hotel policy).	irst night charge. Failure to a	rrive at your hotel will be treated as a No-Show and
Arrival :	April 17, 2014 Departure :	April 18, 2014	
Payment Detail			ompany
Payment Metho Booked And Pa		EXP: 5/2017	(1)
Agoda Compan 20 Cecil Street, Singapore 0497	, #14-01 Equity Plaza,		Authorized Stamp & Signature
emarks : I special reque:	sts are subject to availability upon arrival ,		Call our Customer Service Center 24/7 Customer Support: +39 02 9148 3333, +66 2625 910 +1 212 444 06i (Long distance charge may appl
in the hotel req or paid via a di • All rooms are g of the Cancella • The total price • In cases where	At check-in, you must present the credit card used to mak questing additional payment or your reservation not being ifferent payment method, please disregard the note abow the payment of a rarival. In the case of a no-show turon/No-Show Policy specified at the time you made the bar for this booking does not include mini-bar items, telephor a Breakfast is included with the room rate, please note that hotel will bill you directly. Upon arrival, if you have any q	honored. If you have submittle. e. y, your room(s) will be releas booking as well as noted in the ne usage, laundry service, etcat certain hotels may charge	red additional documentation for a third party booking ed and you will be subject to the terms and conditions e Confirmation Email. The hotel will bill you directly, extra for children travelling with their parents. If
	Where is the hotel Regit?		
1.	Whole is the floter Regit.		

Facilities of Hotels

Read the facilities of hotels and answer the questions.



Regal HongKong Hotel

No.88 Yee Wo Street, Causeway Bay, Hong Kong Facilities

- 24-hour room service
- room service
- coffee shop
- airport transfer
- free Wi-Fi in all room
- Wi-Fi in public areas
- business center
- conference rooms
- car park
- family room
- laundry service
- Rate per room per night \$206

Hotel Pennsylvania 401 Avenue, Chelsea, New York, United states

- coffee shop
- bar
- meeting facilities
- smoking area
- shuttle service
- fitness center
- pets allowed
- executive floor
- business center
- concierge
- Rate per room per night \$76
- Wi-Fi in public areas



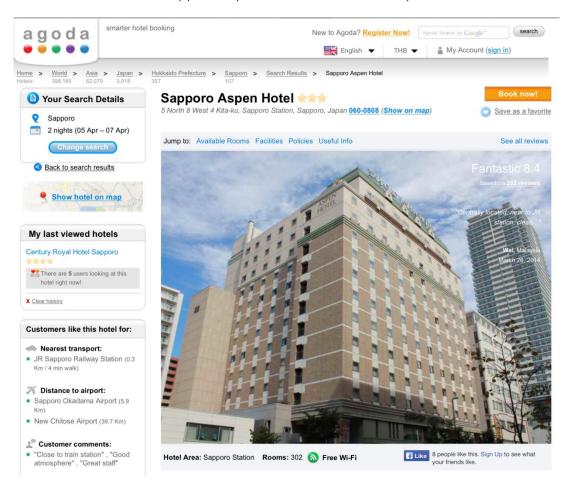
Ibis sydndy Darling Harbour Hotel 70 Murray Street, Darling Harbor, Sydney Australia

- 24-hour front desk
- car hire
- bar
- Wi-Fi in public areas
- business center
- newspapers
- room service
- elevator
- Rate per room per night \$85
- luggage storage
- restaurant
- mini bar

1.	Which hotel are the pets granted?
2.	Which hotel is the most expensive rate per room per night?
3.	Which hotels have free Wi-Fi in all room?
4.	Which hotel is the cheapest rate per room per night?
5.	Are there the rental car?

Sapporo Aspen Hotel

Read the information of Sapporo Aspen Hotel and answer the questions.



- 1. How many nights are reserved for?
- 2. Where is Sapporo Aspen Hotel located?
- 3. How long does it take to get from Aspen Hotel to the railway station?
- 4. How far does it take to get from Sapporo Aspen Hotel to the airport?
- 5. How much does Wi-Fi cost for hours?

Read the facilities of JW Hotel.



Hotel

Guestrooms

1,608 rooms all with:

- refrigerator and mini bar
- high-speed internet access
- satellite and pay-per-view TV
- IDD (International Direct Dial) telephone
- safe
- separate bathtub / shower
- hairdryer

Other facilities

- two restaurants and a coffee shop
- 24-hour room service
- dry-cleaning service
- outdoor swimming pool
- fitness center
- massage rooms
- beauty salon
- business center
- internet and e-mail service
- conference rooms
- shuttle bus to mass transit station and shopping center

Source: Clarke, in company 3.0, 2014, p. 48.

Exercise 8

Directions: Match the words in 1-5 with their definitions, as in the example. Look at pages 44 to help you.

1. guestroom (line 2) A. trade center

2. room (line 3) B. biz center

3. business center (line 19) C. chamber

4. conference rooms (line 21) D. auditorium

5. shopping center (line 22-23) E. parlor

Room service

It is ten o'clock at night. A guest calls room service to ask for something.

Exercise 9

Directions: Complete the conversation below.

Room service: Room service. My name is Johan. Can I help you?

Guest: Yes, this is room 301. (1) _____ an early morning call, please?

Room service: Certainly, sir. What time (2) _____ the call?

Guest: At half past six.

Room service: 6:30. No problem. (3)______ breakfast sent up to your room?

Guest: No, thanks. I'll (4)______ it in the dining room.

Room service: The dining room doesn't open for breakfast until 7:30.

Guest: Oh, in that case I (5)_____in my room.

Just coffee and a croissant.

Room service: Coffee and a croissant. (6)

Guest: No, that's all.

Room service: Okay. (7) _____, sir.

Guest: Thank you. Good night.

Source: Clarke, in company 3.0, 2014, p. 150.

Planning Shopping

John is at Sydney International airport. His plane to Bangkok leaves at ten fiftyeight. Look at the pictures and answer the questions below.



Look at John's watch.

1. What time is it now?	
-------------------------	--

2. What day is it?

3. John wants to go shopping. Are the stores open?

4. How long does the flight take to get from Sydney to Bangkok?

5. When will John arrive at Bangkok?

Instruction

Read instruction and answer the questions

Travelers Guide to Greenville International Airport Airport Services

Business Centers can be found in Terminals 1, 4, and 7. Postage and mailboxes, photocopy machines, Internet access, conference rooms, pay phones, and a hotel hotline are available in all centers.

A variety of food stands can be found in every terminal but Terminal 5. In addition, you can enjoy fine dining at the Runway View Restaurant in Terminal 3. The Worldwide Café in Terminal 6 serves sandwiches, desserts, and coffee, and provides Internet connection for your laptop computer.

The Travelers Help Center, located in Terminal 2, can provide you with city maps and public transportation information. Taxi stands and bus stops are located in the front of each terminal (Lougheed, 2003, p. 280).

1.	Where can you go to send e-mail?	
	A. Terminal 2	B. Terminal 3
	C. Terminal 4	D. Terminal 6
2.	What is one thing you cannot do at	a Business Center?
	A. Buy stamps	B. Send a fax
	C. Make hotel reservations	D. Have a meeting
3.	What is available in all terminals?	
	A. Business Centers	B. Food
	C. Transportation	D. Maps

Notice

Read the notice and answer the questions.

Attention all passengers! The number of luggage you are permitted to carry on board is limited by weight, dimensions and number of pieces. You may get details from your ticket or reservation office. Carry-on luggage is limited to one piece,



which would not exceed 10 x 16 x 20 inches or pounds (30 kilos). If room allows, the one-piece rule may be relaxed according to space and availability in the overhead compartments and the area under the seats. Certain items such as purses and newspapers may be carried on board, over and above the free baggage allowance, if you keep

them on your person. It is clever to specify your luggage both inside and out and remove any old identifying labels. Combination locks are advisable. Cash, jewelry, medicines, and important documents should be carried in your hand baggage.

Source: Adapted from Oxford TOECI Test.

4.	What should be removed from your luggage?
	What should travelers do with carry-on bags?
	What factor does not affect the carry-on?
	For whom is this notice intended?

Check-in Counter

Exercise 10

Directions: Complete the conversations using the words in the box. You need to listen carefully to the information and check your answers.

passport	check in	queue	reference number	main desk
----------	----------	-------	------------------	-----------

\sim								_
C_0	n١	/e	rs	മ	'n	റ	n	_

Conve	ersation i
A:	Good morning. Is this where I (1) for flight RA 264?
B:	Yes. Can you give me your (2), please?
A:	I'm afraid I've lost the paper I had it on, but here's my (3)
B:	I'm sorry, but if you haven't got the reference number, I can't check you in.
	You'll have to go to the (4) over there. They'll give it to you.
A:	But can't you look it up? You've got my name.
B:	I'm afraid not, sir.
A:	Do I have to (5) up again?
B:	No. Just come to the front.
A:	Okay.
B:	Next, please.

Source: Clarke, in company 3.0, 2014, p. 153.

Exercise 11

Directions: Complete the conversations using the words in the box. You need to listen carefully to the information and check your answers.

have to pay	How much	suitcase	front	queue	

Conversation 2

A:	Can I have your reference number and passport, please?
B:	Here you are.
A:	You've just got one (1)to check in?
B:	Yes, this one.
A:	I'm afraid it's over 15 kilos. You'll (2) excess baggage.
B:	it's only just over, isn't it?
A:	Actually it's 17 kilos.
B:	Are you sure? (3) will it cost me?
A:	It'll be £30, but you have to pay over there at the main desk.
B:	What, over there? There's a really long (4) Can't I pay here?
A:	No, I'm sorry. But come straight to the (5) when you come back.
B:	Okay. Thanks.

Source: Clarke, in company 3.0, 2014, p. 153.

Schedules

Read schedule and answer the questions.

Time Schedule of Airline

Airline	Flight	From	Gate	Time	Schedule
	Number				
BRITISH AIRWAYS	218	London – Chicago	32	2:25	On time
S THAI	742	Bangkok – Sydney	27	2:45	On time
AIR FRANCE	486	Paris – New York	19	2:53	Delayed
UNITED AIRLINES	624	Los Angeles – Madrid	22	3:08	On time
JAPAN AIRLINES	641	Tokyo – San Francisco	36	3:19	Delayed

1.	Nina picks up her mother coming from London – Chicago.				
	She will arrive at the airport at				
	A. 3:08	B. 2:25	C. 2:53	D. 2:45	
2.	. Passengers arriving from Bangkok – Sydney can be met at Gate				
	A. 19	B. 32	C. 27	D. 36	
3.	When should pass	engers from Paris – Ne	ew York expect to a	rrive?	
	A. At 2: 53	B. After 2: 53	C. Before 2: 25	D. About 2: 42	

Summary of Business Trip

- One of the most exciting things about launching your career is being given the opportunity to attend a conference, seminar or trade show outside the office.
- The documents and accommodation consist of letter of confirmation from a host, passport, visa, credit card, plane ticket, and travel/health insurance.
 The details are below.
- A passport is an important government-issued document granted to its citizens for the purpose of traveling outside the country.
- A visa is a conditional authority given by the immigration authorities of a country for a person who is not a citizen of that country to enter its territory and remain there for a limited duration.
- Schengen Visa has been used for traveling between its 25 member countries (22 European Union states and 3 non-EU members).
- A credit card is a payment card issued to users as a system of payment. It
 allows the cardholder to pay for goods and services based on the holder's
 promise to pay for them.

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Unit Three

Business Letters

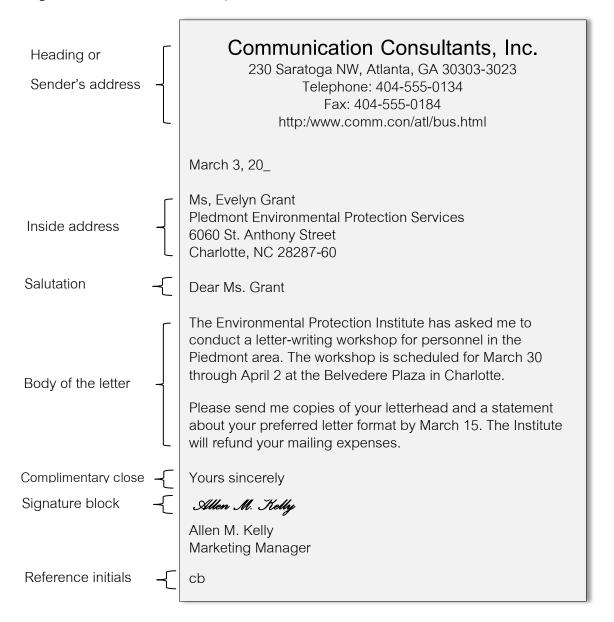
Letters

An impression of the reader is essential when a letter is used to communicate with a formal written message. The content of the letter is important because it is sure that the reader understands your information and fully accepts your message. Letters are used to communicate messages in both internal and external organization.

Standard Parts of a letter

The number and location of letter parts depend on the format you select. As can be seen in Figure 7.1, many letters include seven standard parts: (1) heading, (2) inside address, (3) salutation, (4) body, (5) complimentary close, (6) signature block, and (7) reference initials (see Figure 3.1 below).

Figure 3.1 The seven standard parts of a letter.



Heading

The heading is the first part of a letter including the letterhead and the dateline.

The letterhead should include the following information:

- Name and address of the company
- Phone number
- Fax number
- E-mail address
- Logo or emblem

An example of the letterheads is provided in Figure 3.2 below.

Figure 3.2 Letterheads.









Source: Business Communication, 2005, p. 598.

Dateline

The month, day, and year of the letter written are the **dateline**. Be careful with the date! Writing the month before the day is the style of American business organizations while writing the day before the month is the style for international and English use. Remember to use a capital letter for the month. The common date forms are written in one of the following two or three styles. An example of the date forms is shown in Figure 3.3 below.

Figure 3.3 Common date forms.

Convention	Date-Mixed	Date-All Numerals
U.S. standard	July 12, 2014	7/12/14
English and International standard	12 July 2014	12/7/14
European	12 July 2014	12.7.2014

Months/Days

"Months of the year and days of the week should be abbreviated only on forms or in visual aids where space is limited. Two options are shown for days of the week, one with and one without periods" (Williams, Krizan, Logan, & Merier, 2011, p. 663). The style with periods is used most often:

Months Jan. Apr. July Oct. Feb. May Aug. Nov. Sept./Sep. Mar. June Dec. Days Sun. Tues. (Tue.) Thurs. Fri. Sat. Mon. Wed. Su F Μ Tu W Th Sa

Inside Address

The inside address consists of the following information:

- Receiver's courtesy title (Ms., Miss, Mrs., Mr., Dr., etc.)
- Name of the addressee (the person receiving the letter)
- Name of the addressee's organization
- Room number, apartment number
- Street address or post office box number
- City, street address, state, and ZIP Code or country

Salutation

The salutation is the greeting which brings the message. Examples of correct and incorrect salutations for letters to specific individuals include the following:

Correct Incorrect

Dear Ms. Shelton: Dear Rita Shelton:

Dear Rita: Dear Ms. Rita:

Examples of correct and incorrect salutations for the same letter to many of people include the following:

Correct Incorrect

Dear Customers: Dear Gentlemen:

Ladies and Gentlemen: Dear Ladies and Gentlemen:

The formal content of the salutation depends on the relationship between the writer and the reader of the letter. There are some ways to open a letter. For example, Dear Sir or Madam is used for a company. Dear Sir is used for a man if you do not know his name. Dear Madam is used for a woman if you do not know her name. Dear Mr. Smith is used for a man. Dear Ms. Smith is used for a married or unmarried woman. Dear Mrs. Smith is used for a married woman. Dear Mrs. Smith is used for an unmarried woman. Dear John is used for a friend or someone you know well. In order to understand this clearly, it will be concluded briefly.

Dear Sir or Madam: to a company Dear Sir: to a man if you do not know his name Dear **Madam**: to a woman if you do not know her name Dear Mr. Smith: to a man Dear Ms. Smith: to a married or unmarried woman Dear Mrs. Smith: to a married woman Dear Miss Smith: to an unmarried woman Dear John: to a friend or someone you know well

Body

The body is the message section of the letter. The body is a single space within paragraphs. The paragraphs will be indented or blocked, depending on the letter format selected. The content of the body contains the importance of the following information.

Beginning a letter

There are some ways to begin a letter:

We are writing to enquire about ...

We are writing in connection with...

We are interested in ... and we would like to know ...

If you are answering a letter, you can start:

Thank you for your letter of (date) asking...

Thank you for your letter of 12 February enquiring about ...

We have received your letter of (date) enclosing ...

We have received your letter of (date) asking ...

Ending a letter

There are some ways to end a letter.

I look forward to receiving your reply/order/products/etc.

Looking forward to hearing from you.

If you give some information in the letter, you can close:

I hope that this information will help you.

Please contact me if you need any further information.

Please let me know if you need any further information.

Please do not hesitate to contact me if you need any more information.

Complimentary Close

The complimentary close is the end of the message. The complimentary close is a double space below the last line of the body of the letter. The way you close a letter depends on how you open it. If the letter begins with Dear Sir or Madam, it will close with yours faithfully. If the letter begins with the name of person, it will close with yours sincerely. In order to understand this clearly, it will be illustrated briefly.

Dear Sir or Madam:
→
Yours faithfully

Dear Mr./ Ms./Mrs./Miss/ Smith:
→
Yours sincerely

Dear John:
→
Best wishes

BrE: Yours sincerely

AmE: Sincerely

Exercise 1

Directions: Join these opening to the right ending.

A. Dear Mrs. Wilson
B. Dear Ann
C. Dear Ms. Charlotte
D. Dear Susanna
E. Dear Mr. Gonzalez
F. Dear Mark
G. Dear Sir or Madam

Yours faithfully
Yours sincerely
Best wishes

Signature Block

"The signature block includes the writer's name and, usually, her or his position title or department affiliation" (Clippinger, 2013, p. 165). He explains that the name and title may appear on the same line (separated by a comma) or on separate lines. Sign the letter (black or blue ink) in this blank area. "Leave three blank lines for a written signature below the complimentary close, and then include the sender's name. The person's title may appear on the same line" (Bovee & Thill, 2008, p. A-8). An example of the name and position in the signature block is given in the following:

Cordially,

Raymond Dunnigan Director of Personnel

Company name in signature block

The name of the company may be keyed in all capital letters. The name of the company is used in the signature block when the letter is in the nature of a contract. An example of a company name is shown in the following signature block.

Your sincerely

O'MALLEY ENGINEERING

Richard O'MALLE

Richard O'Malley, President

Exercise 2

Directions:	Choose the best answer to complete the sentence.		
1.	If the letter begins Dear Mr/Ms/Mrs/Miss/ Smith, it will close with		
	A. Yours faithfully		
	B. Yours sincerely		
	C. Take care		
	D. Good morning		
2.	In salutations, Dear Mrs Smith is used for		
	A. a married woman		
	B. an unmarried woman		
	C. a friend		
	D. a man		
3.	If the letter begins Dear Sir or Madam, it will close with		
	A. Yours faithfully		
	B. Yours sincerely		
	C. Thank you.		
	D. Bye bye		
4.	In salutations, Dear Sompong is used for		
	A. a company,		
	B. a friend or someone you know well		
	C. a man if you do not know his name		
	D. a woman if you do not know her name		
5.	In salutations, Dear Miss Naomi is used for		
	A. a married woman		
	B. a woman if you do not know her name		
	C. an unmarried woman		

D. a widow woman

Exercise 3

Directions:	Choose	the bes	t answer	to co	mplete	the	sentence	

1.	In salutations, Dear Mr. Smith is used for
	A. a woman
	B. a man
	C. a manager
	D. a company
2.	Dear Ms. Evette is used for
	A. a married or unmarried woman
	B. a married woman).
	C. a man if you do not know his name
	D. a woman if you do not know her name
3.	Dear Madam is used for
	A. a friend or someone you know well
	B. a man if you do not know his name
	C. a woman if you do not know her name
	D. a man
4.	Dear Sir or Madam is used for
	A. a friend or someone you know well
	B. a man if you do not know his name
	C. a company
	D. a woman
5.	Dear Sir is used for
	A. a man if you do not know his name
	B. a friend or someone you know well
	C. a woman if you do not know her name
	D. a monk

Human Resource Manager

Exercise 4

Yours faithfully

Directions: Complete the space in the letter with appropriate words from the box.

am

good

	Best wishes	rours sincerely	тпапк уой
	360	ket Product Company 2nd Due. Suite 10 B ew York, NY 20014	
July 9, 20_			
Ms. Clare 5061 W 6 th A Apartment 3 Buffalo, New			
Dear Ms. Cla	are		
Products. You (3)this time. W	ou have (2)sorry to tell you, h	experience and nowever, that we don' resume and contact	ooking for a job at Market d an excellent education. I 't have any job opening at t you if we have any job
(4)			
Joan Ki	gers		
Joan Rogers	3		
(5)			

Letter Formats and Punctuation Styles

The formats of letter help first create an impression of the readers. There are three kinds of letter formats: (1) block letter format, (2) modified block letter format, and (3) simplified block letter format.

Block letter format

As can be seen in this letter, the block letter format becomes very popular. An example of the block letter format is provided in Figure 3.4 below.

Figure 3.4 Block letter format.

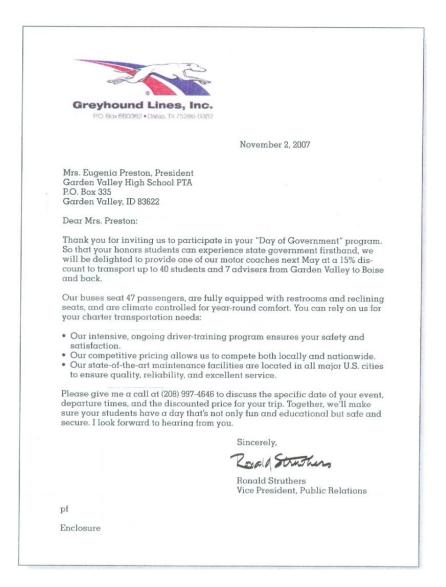


Source: Excellence in Business Communication, 2008, p. A-12.

Modified block letter format

The date, complimentary close, and signature block start at the horizontal center of the page in the modified block format. An example of the modified block letter format is shown in Figure 3.5 below.

Figure 3.5 Modified block letter format.



Source: Excellence in Business Communication, 2008, p. A-13.

Simplified block letter format

"The simplified block letter format is a modern. It is an efficient format that eliminates the salutation and complimentary close" (Krizan et al., 2005, p. 605). He suggests that it is often used when the gender of the receiver is unknown, when marital status of a female receiver is unknown or when addressed to a company rather than an individual. An example of the simplified block letter format is shown in Figure 3.6 below.

Figure 3.6 Simplified block letter format.



May 5, 2007

Ms. Gillian Wiles, President Scientific and Technical Contracts, Inc. 6348 Morehouse Dr. San Diego, CA 92121

NEW SERVICES

Thank you, Ms. Wiles, for your recent inquiry line of staffing services offers high-level profer require. From the office to the factory, from the tech site to the trade show, from the law firm to the lab—we can provide you with the people and the expertise you need.

I have enclosed a package of information for your review, including specific information on our engineers, designers/drafters, and engineering support personnel. The package also contains reprints of customer reviews and a comparison sheet showing how our services measure up against those of competing companies. We identify qualified candidates and recruit through a network of professional channels to reach candidates whose skills match the specific engineering disciplines you require.

Please call me with any questions you may have. Whether you need a temporary employee for a day or an entire department staffed indefinitely, our staffing solutions give you the freedom you need to focus and the support you need to succeed. I will be glad to help you fill your staffing needs with Kelly professionals.

Rudy Cohen
RUDY COHEN

CUSTOMER SERVICE SPECIALIST

jn

Enclosures

999 WEST BIG BEAVER ROAD • TROY, MICHIGAN 48084-4782

Source: Excellence in Business Communication, 2008, p. A-14.

Punctuation Styles

According to Brantley and Miller (2008), "the two punctuation styles are open and mixed. Open punctuation means that no punctuation follows the salutation and complimentary close. Mixed punctuation means that a colon follows the salutation and a comma follows the complimentary close" (p. FG-3). Block format with open punctuation is provided in Figure 3.7 below.

Figure 3.7 Block format with open punctuation.

Communication Consultants, Inc.

230 Saratoga NW, Atlanta, GA 30303-3023 Telephone: 404-555-0134 Fax: 404-555-0184 http://www.comm.con/atl/bus.html

March 3, 20_

Ms, Evelyn Grant Pledmont Environmental Protection Services 6060 St. Anthony Street Charlotte, NC 28287-60

Dear Ms. Grant

The Environmental Protection Institute has asked me to conduct a letter-writing workshop for personnel in the Piedmont area. The workshop is scheduled for March 30 through April 2 at the Belvedere Plaza in Charlotte.

Please send me copies of your letterhead and a statement about your preferred letter format by March 15. The Institute will refund your mailing expenses.

Sincerely yours

Allen M. Kelly

Allen M. Kelly Marketing Manager

cb

Figure 7 depicts a block format letter (all lines start at the left margin) with open punctuation (no colon after the salutation and no comma after the complimentary close.

Source: Effective Communication for Colleges, 2008, p. FG-5.

Mixed punctuation means that a colon follows the salutation and a comma follows the complimentary close. Modified block format with mixed punctuation is shown in Figure 3.8 below.

Figure 3.8 Modified block format with mixed punctuation.

Piedmont Charlotte Branch Environmental 6067 St. Anthony Street Charlotte, NC 28287-6085 Protection Telephone: 704-555-0122 Services Fax: 704-555-0175

March 8, 20_

Mr. Allen M. Kelly Marketing Manager Communication consultants, Inc. 230 Saratoga NW Atlanta, GA 30303-3024

Dear Mr. Kelly:

The environmental protection employees in the Piedmont area certainly need your workshop on letter writing. We all have questions about several of our routine letters. From this reply, you can tell that prefer the modified block format with block paragraphs and mixed punctuation.

Directors in other cities prefer different letter formats. I have discussed your workshop with them and have asked them to send you copies of their letterhead and statements about their preferred letter formats by March 15.

Will you join me for dinner on March 29? Please call me to discuss your plans.

Sincerely,

Evelyn Grant **Evelyn Grant** Director

Figure 8 shows the modified block format with mixed punctuation. The dateline, complimentary close, keyed signature, and title start at the center. All other lines begin at the left margin.

Source: Effective Communication for Colleges, 2008, p. FG-6.

Exercise 5

Directions: Put the sentences in the body of the letter in the correct order.

Grand Hotel 17 Bedford road London W5 2HV Tel: 0281 764 8973 Fax: 0281 898 4343 28 November 20_ **New World Travel Tours** 68 Palm Tree Boulevard Playa del Coco, Florida Dear Mrs Helen (1). we are able to offer a 10% discount on the basic price for groups of more than 25 persons. (2). We are pleased to advise you that hotel room and three meals a day at the hotel restaurant are included in the price of the tour. 1 (3). Thank you for your telephone call today enquiring about a special discount for groups on the tour to London. (4). I look forward to hearing from you. (5). I have enclosed some information brochures that may be of interest to you. Please don't hesitate to contact us if you have any questions. Yours sincerely Faith Dunnaway Faith Dunnaway Manager

Exercise 6

Directions: Read the letter and answer the questions.

Intercity Bank plc Jalan Thamrin 98 Indonesia

Tel: +622- 6376017 Fax: +622- 6376444, www.intercity.com

18 January 20_

Office Equipment Company 415 Willow Building 328 Main Street Hanoi, Vietnam

Dear Sir or Madam

We are expanding our offices in Jakarta and we will need extra desks, lights, chairs, and filing cabinets. Please send us your catalogue with prices, sizes, and colours for these items. If you have any information, please do not hesitate to contact us directly on 622-6376017.

We look forward to hearing from you.

Yours faithfully

Ms Jennifer Long

Ms. Jennifer Long

Manager

1.	Where is this letter being sent?
2.	What is Jennifer's purpose in writing the letter?
3.	Ms. Jennifer Long is
	a married or unmarried woman a married woman.

Read the letter and answer the question.

Winfried Vonneilich

996 Shennecossett Road 7090 Bremerhaven Germany

May 12, 20_

Ramona Garcia 2203 Melton Road Bristol, Connecticut 07022 U.S.A.

Dear Ms. Ramona,

This is to confirm Thursday's telephone conversation about the purchase of the Intex 600 computer and to thank you again for the invitation to take part in the Pusan Project in New Delhi. I appreciate your thinking of me.

I found out today that I will be in East Grinstead on Monday, June fourth. If it works for you, I could meet you in London either on the morning of the third or the fifth. It would be an excellent opportunity to work-out the details of the ad campaign in Brunei. I will be staying at the Intercontinental on Fulbright Street until the sixth.

I'm hoping that Julie Stein will be able to join us. Did you know that she won the competition for the "Most Successful Ad" this year? Her experience would be invaluable for the Pusan Project.

I look forward to working with you again.

Yours sincerely

Winfrien Vonneeilich

Winfrien Vonneeilich

74 Business English

Test your understanding of this letter by answering these multiple-choice reading comprehensions. Choose the best answer from the choices listed.

- 1. What is the purpose of the letter?
 - A. To express appreciation and to confirm a call
 - B. To invite Ramona to take part in the Pusan Project
 - C. To pass on preliminary ideas for the ad campaign
 - D. To sell an intex 600
- 2. What does Winfried most likely do for a living?
 - A. He is an office manager.
 - B. He is a computer technician.
 - C. He is a marketing executive.
 - D. He is an ambassador.
- 3. Where might their meeting take place?
 - A. East Grinstead
 - B. Bristol
 - C. Brunei
 - D. London
- 4. How could Julie Stein be of assistance?
 - A. She could advise on the Intex 600 computer.
 - B. She is familiar with the competitors.
 - C. She could contribute ideas to the Pusan Project.
 - D. She could work out the travel itinerary.
- 5. Who wrote this letter?
 - A. Julie Stein
 - B. Ramona Garcia
 - C. Winfrien Vonneeilich
 - D. Micheal Smith

Summary of Business Letters

- Letters are used to communicate messages in both internal and external organization. Many letters include seven standard parts: (1) heading, (2) inside address, (3) salutation, (4) body, (5) complimentary close, (6) signature block, and (7) reference initials.
- The heading is the first part of a letter including the letterhead and the dateline. The letterhead should include the following information: name and address of the company, phone number, fax number, e-mail address, logo or emblem.
- The inside address consists of receiver's courtesy, name of the addressee, name of the addressee's organization, room number, apartment number, street address or post office box number, city, street address, state, and ZIP Code or country.
- The salutation is the greeting which brings the message.
- The body is the message section of the letter.
- The complimentary close is the end of the message.
- The signature block includes the writer's name and, usually, her or his position title or department affiliation.
- In modified block letter format, the date, complimentary close, and signature block start at the horizontal center of the page in the modified block format.
- The simplified block letter format is a modern. It is an efficient format that eliminates the salutation and complimentary close.
- Open punctuation means that no punctuation follows the salutation and complimentary close.
- Mixed punctuation means that a colon follows the salutation and a comma follows the complimentary close.

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Unit Four

Language Study One

Articles

There are two types of articles: (1) indefinite article and (2) definite article.

Indefinite Articles

A and an are indefinite articles. Each of them refers to someone or something, but not to someone or something specific (Lacie, 2008, p. 121). The indefinite articles a and an are used for general reference. The indefinite article a is used before words that begin with a consonant sound like /p/, a pen. The indefinite article an is used before words that begin with a vowel sound like /e/, an egg.

The indefinite article has two uses:

- We use it the first time when we mention something:I have got a dog.
- We use it when we speak about something in general:
 I have an apple.

Definite Article

In English for Foreign Language Speakers, Lacie, (2008) states that the is the only definite article in English and is used to refer to a particular someone or something. It is the person, the place, the thing, or the idea.

The definite article the has two uses:

- We use it the second time when we mention something:
 I have got a cat. The cat is very old.
- We use it when we speak about a specific thing, not something in general:
 The president is coming to visit our city.

78 Business English

Exercise 1

Directions:	Complete the	ese sentences	with a,	an,	or the.	The first	one has	been	done
for you.									

1.	We are able to offer a special discount of 10% for groups of more				
	than 20 persons.				
2.	When we put our money in bank for safe keeping, bank				
	Actually uses our money to make loans to other people.				
3.	We naturally preparesalary card after the salary authorization is				
	obtained.				
4.	There isn't airport near where I live nearest airport is				
	70 miles away.				
5.	GTC will be able to help to promote Thailand's image as				
	exporter of quality goods.				
6.	invoice is a document issued by the vendor.				
7.	The Buying Office is responsible for placing order.				
8.	GTC will issue advice note when the goods arrive.				
9.	Tom bought book yesterday book cost				
	twenty baht.				
10	I received letter this morning: letter was from my brother				

Directions: Note the underlined article in each of the sentences below. Write either *definite* or *indefinite* to identify the article. The first one has been done for you.

1	definite	Excuse me, please. Can you tell me how to get to
		the airport?
2		Zumospa would like to launch <u>a</u> global campaign
		focusing first on South America, and Mexico.
3		The best-selling sports drink, Zumo, is produced by
		Zumospa, a food and drinks company based in Spain.
4		A decision has been taken to use a standardized
		advertising theme in these markets.
5		The copy of the advertisements and language of the TV
		and radio commercials will be adapted to local needs.
6		Write <u>a</u> memo to the directors of the company.
7		The Marketing Department of Zumospa have organized
		an informal departmental meeting to brainstorm ideas.
8		In <u>the</u> last financial year, Zumo contributed €30 million
		to Zumospa's annual sales revenue.
9		Zumo accounts for 20% of the company's total
		turnover, and €4.5 million in profits.
10		Its positioning as the timepiece for the elegant high
		achiever is the same around the world.

Nouns

Nouns are words that name a person, place, thing, or idea. This is a simple enough idea to understand. There are many different types of nouns and many ways to use them (Lacie, 2008, p. 15). There are five kinds of nouns: (1) common, (2) proper, (3) concrete, (4) abstract, and (5) collective.

Common Nouns

Common nouns are any nouns that identify a general class of persons, places, things, or ideas. Common nouns are not capitalized (Williams, Buddy, Logan, Merrier, &, 2011, p. 598). They are common and ordinary. Examples of common nouns are shown in the following sentences:

• person nouns: man, businessman, salesperson, girl, woman, nurse

• place nouns: office, hotel, laboratory, building, beach, river, zoo

• thing nouns: compact disc, spoon, pencil, clock, paper, stapler

• Idea nouns: love, hate, generosity, selfishness, happiness

Exercise 3

Directions: Below is a list of common nouns. Write whether it is a person, place, thing, or idea noun. The first one has been done for you.

1.	beach	place
2.	employee	
3.	table	
4.	computer	
5.	parent	
6.	music	
7.	sorrow	
8.	car	
9.	Mary	
10.	town	

Proper Nouns

Proper nouns are a particular person, place, thing, or idea. Proper nouns are always capitalized. Proper nouns are provided in the following examples:

• person nouns: Charles Dickens, Mrs. Smith, Dr. Wilson

place nouns: Moscow, London, Bangkok, Paris, Tokyo, Stockholm,

thing nouns:
 U.S. Post office, Oakland Raiders, Empire State Building

• Idea nouns: Buddhism, Christianity, Islam, Judaism

Concrete Nouns

A concrete noun identifies those things that you can see, touch, hear, taste, or smell (Williams et al., 2011, p. 598). These nouns can be either common or proper nouns (Lacie, 2008, p. 16). Concrete nouns are precise and easily understood, and are effective for business communication. Concrete nouns are given in the following examples:

- director
- Ford
- John
- television
- Seiko watch

Abstract Nouns

Abstract nouns refer to emotions, ideas, concepts, feelings, and condition. In other words, they are things that not tangible or literally cannot be touched. Abstract nouns should be used infrequently in business communication because they are more difficult to understand than concrete nouns. Abstract nouns are showed in the following examples:

- disappointment
- happiness
- attitude
- patience
- freedom

Exercise 4

Directions: Classify each as a concrete or abstract noun. Write *C* on the line if it is a **concrete noun**, and write *A* on the line if it is **abstract noun**. The first one has been done for you.

1.	director	C
2.	belief	
3.	knight	
4.	Danube River	
5.	success	
6.	dog	
7.	beauty	
8.	quality	
9.	Mahatma Gandhi	
10.	peace	

Directions: Classify each as a concrete or abstract noun. Write C on the line if it is a concrete noun, and write A on the line if it is abstract noun. The first one has been done for you.

1.	manager	C
2.	ideology	
3.	envelopes	
4.	disappointment	
5.	chairman	
6.	mayor	
7.	stupidity	
8.	Chief Executive Officer	
9.	Secretary	
10	Managing Director	

Collective Nouns

Collective nouns are a group of persons or a collection of things. It is normally treated as a singular noun because the group is acting as one body (Krizan, Merrier, Logan, & Williams, 2008, p. 535). However, a collective noun would be treated as a plural noun if the group members were acting as individuals. Collective nouns are provided in the following examples:

- faculty
- company
- association
- team
- United Nations

Number of Nouns

Most nouns have two forms to show whether the noun is singular (one thing) or plural (two or more things).

Singular Nouns

Singular noun refers to one single person, place, thing, or idea (Lacie, 2008, p. 20). Singular nouns are shown in the following examples:

- television
- exporter
- advertiser
- purchaser
- Canadian

Plural Nouns

A plural noun is used to identify two or more persons, places, things or ideas. The plural of most nouns is formed by adding –s or –es to the singular form of the noun (Krizan, et al., 2008, p. 535). The plural nouns are given in the following examples:

Singular	Plural
computer	computers
student	students
airport	airports
phone	phones
bank	banks

We add -es to nouns which end in ss, sh, ch, x, or o. Nouns are in the following examples:

Singular	Plural
business	businesses
bush	bushes
church	churches
fax	faxes
potato	potatoes

If the noun ends in-y, we change the y to i and add -es. The noun ending in-y is shown in the following examples:

Singular	Plural
company	companies
city	cities
library	libraries
vocabulary	vocabularies
industry	industries

"Some very frequent nouns have irregular plurals" (Nelson, 2011, p. 31). Irregular plurals are provided in the following examples:

Singular	Plural
businessman	businessmen
person	people
woman	women
mouse	mice
child	children
goose	geese
foot	feet
tooth	teeth

Directions: The nouns listed below are either singular or plural. If the noun is singular, write its plural form on the line. If the noun is plural, write its singular form on the line. The first one has been done for you.

1. secretary	<u>secretaries</u>
2. airports	
3. conference center	
4. debenture	
5. exporter	
6. importers	
7. Chief Executive Officer	
8. Managing Director	
9. Businessmen	
10 customers	

Pronouns

Pronouns are words that are used in place of nouns. Examples of pronouns are he, she, it, we, and they (Lacie, 2008, p. 34).

1. He is used for the boy, man, or male animal previously was named.

Example:

Michel, well known as Nostradamus, was at one time a pharmacist; however, *he* began making astrological predictions in 1547 and published them in rhyming quatrains.

2. She is used for the girl, woman, or female animal previously named.

Example:

Anna goes to see her doctor to see if she has an infection.

3. It is used for the thing or object, animal previously named.

Example:

A company or a corporation is an association of stockholders constituting a "legal entity" which it is treated as if *it* were a single responsible person.

4. We is used for more than one person or one person and one or more people who are associated with that person.

Example:

Busara and I believe in Buddhism, we are Buddhist.

5. They is used for the group of people, animals or things that were named previously.

Example:

In Britain and the United States there are Lloyd's Associations, which are made up of individual underwriter. *They* tend to specialize in marine, aviation, and automobile insurance.

Forms of Personal Pronouns

The form of a pronoun indicates whether the personal pronoun is singular or plural and whether it is first person, second person, or third person. It also determines the pronoun which could be subject, objective, possessive (Lacie, 2008, p. 45). The form of a pronoun is provided in the following figure 4.1below.

Figure 4.1 Number, person, and person pronoun.

Number, Person, and Person Pronoun					
	Subject Pronoun	Object Pronoun	Possessive Adjectives		
First-Person Singular	I	me	my		
Second-Person Singular	you	you	your		
Third-Person Singular	he	him	his		
	she	her	her		
	it	it	its		
	Subject Pronoun	Object Pronoun	Possessive Pronoun		
First-Person Plural	we	us	our		
Second-Person Plural	you	you	your		
Third-Person Plural	they	them	their		

Source: Lacie, 2008, p. 50.

Antecedents

Pronouns are words that are used in place of nouns. Basically when we say that pronouns are used in sentences to replace a noun. The word *noun* is called the antecedent. What is antecedent? An antecedent is a word that refers to another word (particularly pronouns).

Example:

Mary goes to the library in university, *she* reads about the family's success in the local paper.

Directions: Pronouns utilized as the subject of the sentence are *he, she, it and they.*Write the pronouns that are used as the subject of the sentence. The first one has been done for you.

1.	Business psychologist John Nicholson is surprised by the survey's findings,
	asserting that 'the qualities valued today in a successful boss are feminine'.
	is emphatic that women make better bosses.
2.	If men want to be successful at work; must behave more
	like women.
3.	Success has happened in less than a decade. Moreover, has
	happened in a country.
4.	At First Tennessee, employees get a \$130 cash bonus if are
	seen to be practicing 10 specified healthy behavior patters.
5.	Nokia can have few equals. In January 1994, was worth just
	€3.5bn.
6.	Office workers have become so 'snobby about job titles,
	would be willing to forgo an increase in salary.
7.	So far, the company has defied predictions that its rivals will catch up.
	has managed.
8.	Mary thought the flowers bought for his mother would make
	her happy.
9.	Shakespeare wrote plays that were performed in the Globe Theatre and
	was part owner as well.
10.	Geology is a broad field of science; incorporates many areas of
	study, from rock to ice.

Object Pronouns

It is known as the object pronoun when a pronoun is used as the direct object and indirect object. Examples of object pronouns are me, you, him, her, it, us, and them.

Exa	m	n	۱~:
	ш	U	IE.

Yesterday when you providedme_	the article on the history of the
company, I did not understand its detail	s. (Clue: The pronoun I indicates the
need for using me in the early part of the	sentence.)

Exerci	se 8	8
Direct	ions	: Write the pronouns that are used as the object of the sentence (me, him, it
us, an	d th	nem). The first one has been done for you.
	1.	This discussion is all abouther She is exaggerating everything
		that she is saying about herself.
	2.	We are going to the company. Do you want to come with?
	3.	John and Sue are going to the office. Do you want to go with?
	4.	He knows Tom. Tom knows?
	5.	Judging the final contest will be up to, and we need to
		cooperate and think logically.
	6.	When was the last time that you gave the directions? They
		should be here by now.
	7.	The strange dream that I had last night did not scare at all;
		it was simply weird and like science fiction.
	8.	When Karl told he should have withdrawn from the selection
		process.
	9.	John tellsthat if we produce on CDs, the maximum
		quantity of drinking water we can produce 15 million bottles a month.
	10.	I need that book. Please provide it to ?

Possessive Adjectives

Possessive adjectives describe a pronoun that shows ownership or possession. Examples of possessive pronouns are my, your, our, their, his, her, and its.

Exercise 9	
Directions	Write the pronouns that are used to show the ownership or possession (my,
his, her, ita	s, your, our, and their). The first one has been done for you.
1.	Should they close alltheir stores and offer a total on-line service
2.	Mexico is proud of historic achievements that date back to
	pre-Columbian times.
3.	They will increase economic power as they move into their second.
4.	We urgently need to improve communication system to show
	that we value staff.
5.	Australian consumers continued to spend way through any
	gloom in November.
6.	Now you ought to investigate performance and financial
	background of the company.
7.	Professor Dr. Baker is a Fellow of the Royal College of Economists.
	books on the subject of Economics are internationally well known.
8.	If employees really want to show that they are helping employees balance
	lives.
9.	We also think it's essential to share best practice among
	subsidiaries.
10.	The laboratories co-ordinate efforts by looking at the
	possibilities of melding product ideas arising from different countries.

Adjectives

Lacie (2008) states that "adjectives are words that describe or modify nouns or pronouns. For example, *ugly*, *spotted*, and *smelly* are adjectives that modify or describe the noun dog: *ugly dog*, *spotted dog*, *smelly dog*" (p.120). He additionally explains that an adjective also tells what kind, how many, how much, and which one. There are many of adjectives.

Common Adjectives

Common adjectives are basically all adjectives that not capitalized. Examples of common adjectives are *red*, *yellow*, *long*, *young*, *dusty*, *green*, *big*, *and orange*.

Proper Adjectives

Proper adjectives describe or modify nouns or pronouns. Proper adjectives are always capitalized. Wehmeier and Ashby (2003) state that *Danish*, *American*, *African*, *French*, *Roman*, *Japanese*, *Chinese* are examples of proper adjectives.

Exercise 10

Directions: Write common adjectives and proper adjectives on the lines below. Make certain that all proper adjectives are capitalized. The first one has been done for you.

	Common Adjectives		Proper Adjectives
1.	nice	_	<u>Spanish</u>
2.			
_			
8.			
9.			

Adjectives before Nouns

We put adjectives before noun.

- That is a *new* computer.
- This is a *wonderful* report.
- It is a big bag.
- This is an *expensive* jacket.
- It is a *small* camera.

Adjectives after Verb to be

We put adjectives after the verb to be.

- Secretary is beautiful.
- Chief Executive Officer is *cleaver*.
- My car is old.
- I am happy.
- Mr. Thompson and John are British.

Exercise 11

Directions: Put the adjective in the correct position. The first one has been done for you.

1.	(table / a / beautiful)	a beautiful table
2.	(the / clouds / big)	
3.	(a / receptionist / tall)	
4.	(old / an / Japanese)	
5.	(book / a / red)	
6.	(the / box / black)	
7.	(car / red / a)	
8.	(umbrella / an / enormous)	
9.	(a / big / television)	

Degrees of Comparison in Adjectives

Merrier, Krizan, and Jones (2005) assert that adjectives change form to show degrees of comparison. There are three degrees of comparison: positive, comparative, and superlative.

Positive Degree

Positive degree is used to describe a noun or pronoun without comparing it to anyone or anything.

- Nokia is expensive.
- The ocean is *calm*.
- The moon is beautiful.
- Mary looks great today.
- The idea sounds interesting.

Comparative Degree

We use comparatives when we compare two persons, places, things or ideas. Examples of comparative degree are given in the following sentences.

- Alexander of Macedonia was *greater than* Napoleon.
- Elizabeth I of England was <u>as great as</u> Catherine of Russia.
- The river flows *faster than* the stream.

We form comparatives four ways:

• If two or more things are the same, we put as before and after adjective (as smart as).

Example: Helen is <u>as smart as</u> Jane.

• If the adjective has one syllable (tall), we add *-er* to it (*taller*) and follow the word with *than (taller than)*.

Example: Peter is taller than John.

- If the adjective has two syllables and ends in -y (friendly), we change the y to i and add -er (friendlier) and follow the word with than (friendlier than).
 Example: That people are friendlier than Nigerian.
- If the adjective has two or more syllables (*interesting*), we put *more* or *less* before it (*more or less interesting*) and follow the word with *than* (*more interesting than*).

Example: This computer is *more interesting than* that one.

This telephone is *less interesting than* that one.

Superlative Degree

Superlative degree is used to compare three or more persons, places, things, or ideas. Examples of superlative degree are shown in the following sentences.

- Her computer has the largest screen available.
- This is the most expensive telephone.
- Nokia is the biggest company in one of the world's fastest-growing industries.

We use superlatives when we talk about three or more thing:

- Of the five bosses I have worked for in my career, Mr. John is the friendliest. We form superlative in similar ways:
- If the adjective has one syllable *(old)*, we put *the* before it and add *-est* to it *(the oldest)*.

Example: Jack is *the oldest* student in class.

• If the adjective has two syllables and ends in -y (friendly), we put the before it, change the y to i, and add -est it (the friendliest).

Example: Of the three bosses I have worked for in my career, Mr. Peter is the friendliest.

• If the adjective has two or more syllables (stimulating), we put the most before it (the most stimulating).

Example: The last speaker gave *the most stimulating* speech of all.

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Figure 4.2 Three degrees of comparison: positive, comparative, and superlative.

Positive	Comparative	Superlative
short	shorter than	the shortest
fast	faster than	the fastest
tall	taller than	the tallest
old	older than	the oldest
hot	hotter than	the hottest
big	bigger than	the biggest
easy	easier than	the easiest
happy	happier than	the happiest
young	younger than	the youngest
useful	more useful than	the most useful
boring	more boring than	the boring than
wonderful	more wonderful than	the most wonderful
interesting	more interesting than	the most interesting
exciting	more exciting than	the most exciting

Directions: Complete the chart below by filling in the blanks with the proper form of the word listed. The first one has been done for you.

	Positive	Comparative	Superlative
1.	low	lower than	the lowest
2.	cheap		the cheapest
3.		colder than	
4.	dirty		
5.	gloomy	gloomier than	
6.			the friendliest
7.	expensive		the most expensive
8.	slow		
9.	beautiful		
10	·		the longest

Irregular Comparative and Superlative Forms

Lougheed (2005) states that some adjectives in English have irregular comparative and superlative forms. The forms of irregular comparative and superlative are shown in Figure 4.3 below.

Figure 4.3 Irregular comparative and superlative.

Positive	Comparative	Superlative
good	better	best
bad	worse	worst
far	Farther/further	Farthest/furthest
little	less	least
much, many	more	most

Present Simple Tense with The Verb to be

The verb to **be** (am, is, are) is a key verb in English. It plays a major part in many types of constructions, both as a main verb and as an auxiliary verb. The main verb of the verb to be is in italics in the following sentences:

- I am Italian.
- Europe is one of the company's major markets.
- The headquarters of Nokia are in Helsinki.

Remember:

Am is used for I.

• I am the president of the company.

Is is used for he, she, it, or a singular subject (e.g., a student).

- He *is* a senior sales representative.
- She is an executive secretary for a company.
- It is important for all of us.
- Sally is the personnel manager.

Are is used for you, we, they, or a plural subject (e.g., students).

- You are the vice president for imports and exports.
- We are proud of the new plan.
- They are the same colour.
- Robert and Victor are the businessmen.

Directions: Complete the sentences with the verb to be (am, is, are) in the correct for	rm
The first one has been done for you.	

1.	Johnis a businessman from California in the United States.
2.	Hean importer of Thai handicrafts and is on a business trip to
	Thailand.
3.	We an exporting and importing company.
4.	Tom and Andy responsible for the policy decisions of the company
5.	Sony Ericsson one of the main product.
6.	The Personnel Department responsible for the salary
	authorization.
7.	They able to offer a 12% discount on the basic price.
8.	The name of the Japanese Import Manager Takahashi.
9.	The figure for the net sales calculated from sales at invoice
	value minus returns.
10.	The plastic household wares in our factory quite a profitable
	line in other Asian countries.

Positive and Question Sentences

Positive: You are the owner of a restaurant in Cambridge.

Question: Are you the owner of a restaurant in Cambridge?

Question sentences are formed by placing the verb (am / is / are) before the subject.

Positive		Question
Subject + Verb		Verb + Subject
I am late.	\longrightarrow	Am I late?
She is secretary.	\longrightarrow	Is she secretary?
They are from Sweden.	\longrightarrow	Are they from Sweden?

List of Full Forms and Short Forms

Figure 4.4 List of full forms and short forms.

Full forms	Short forms
I am	l'm
He is	He's
She is	She's
It is	It's
You are	You're
We are	We're
They are	They're

Negative full forms	Negative short forms		
l am not	I'm not		
He is not	He's not	or	He isn't
She is not	She's not	or	She i sn't
It is not	It's not	or	lt isn't
You are not	You're not	or	You aren't
We are not	We're not	or	We aren 't
They are not	They're not	or	They aren't

Exercise 14

Directions: Write question sentences. The first one has been done for you.

1.	Sue is in her office.	Is Sue in her office?
2.	The banks are open tomorrow?	
3.	The building is very old.	
4.	She is working today.	
5.	Istanbul is a very interesting city.	

Directions:	Write negative	sentences.	Use 's not,	isn't	or 're not,	aren't.	The first	one
has been d	lone for you.							

1.	(it / hot today)	It's not hot today	OR	It isn't hot today.
2.	(they/ hungry)			
3.	(it / cold)			
4.	(it / sunny today)			
5.	(a / pen / cheap)			
	Write true sentence	es, positive or negative.	Use I'm	or I'm not.
6.	(a / manager)			
7.	(a / secretary)			
8.	(a / businessman)			
9.	(a / teacher)			
10.	(a / doctor)			

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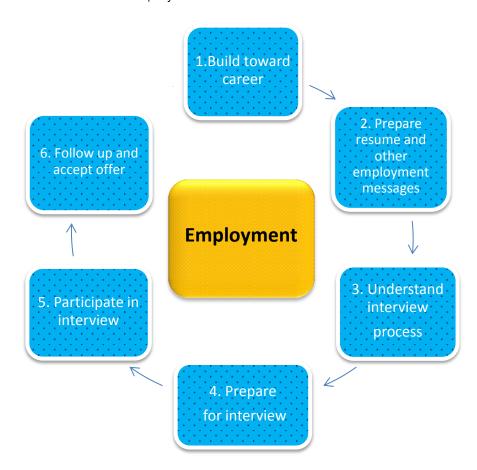
Unit Five

Resume, Application Letter, and Job Interview

Researching Jobs

A job search is performed when an individual is either unemployed or dissatisfied with their current position. In a job search, you should have a plan for successfully obtaining employment – employment that best matches your interest, values, and qualification. The first step when you begin the job search is to analyze your qualifications, strengths, and job preferences. Analyzing your qualifications is an important part of your employment job. In analyzing your qualification, you should start by listing the facts about yourself and your accomplishments. Figure 5.1 shows the six most important tasks in the job search process.

Figure 5.1 Process of the employment search.



Preparing Resumes

Before you begin writing a resume, make sure you understand its true function – as an advertisement intended to stimulate an employer's interest in meeting and learning more about you. A successful resume inspires a prospective employer to invite you interview with the company. Hence, your purpose in writing your resume is to create interest – not to tell readers every little detail.

A resume is a summary of your qualifications. It should be a clear, concise, positive review of who you are and what you have to offer an employer. Resumes should be written concisely and clearly because estimates show that employers spend only about 30 seconds per resume in their first screenings. The primary purpose of a resume is to obtain a job interview. Fewer than one in ten employment application results in an interview. If your resume is better than your competitor's resumes in both appearance and content, you have much chance to be one person in ten who gets an interview. You may not be hired if you do not get an interview. The five main major sections of a resume are:

- Heading
- Objective
- Education
- Experience and special skills
- Reference

Heading

A heading consists of essential information for contacting you. For example, it includes your name, address, telephone number, and e-mail address or you will give your fax number. In addition, if you do not currently have a permanent address, you should use your parents' or a friend's address.

Objective

In the beginning of a resume, employers prefer to see Career Objective, sometimes called objective. There are two main objectives consisting of a specific and general objective. The specific objective is used for a targeted position. The general objective is used for a widely variety of positions that match the qualifications and work experience. If you are applying for a position such as sales, advertising, marketing research or trainee, you should utilize the specific objective. If you are applying for a position – banking, accounting, and manufacturing, your best way is to use the general objective.

Figure 5.2 Keywords for sample jobs.

Secretary	Account manager	Chief financial officer
Sales manager	Sales representatives	Advertising assistant
Production manager	Export & import manager	Chief Executive Officer (CEO)
Accountant	Hotel manager	Human Resources Manager
Marketing Director	Market research	Administrative Assistant
Audits	Junior accountant	Senior accountant
Financial reports	Trade show management	Competitive market analysis
Budget analysis	Guest service	Training and development
Office administration	internship in marketing	Direct marketing campaigns
Event coordinator	Public relation officer	Managing Director (MD)

Education

Titles used for this section are Education Qualification, Educational Background, Specialized Education, Educational Preparation, and Professional Training. These show that you have acquired new knowledge and skills. Education is probably your best selling point. Remember that the most recent education is listed first. Rimkeeratikul (2008) suggests that you should provide information about the years you started to study and the degree you completed and your major field of study. According to Krizan (2005), "If while in high school you developed a job-related skill, you may want to include this skill. For example, if you are applying for a position in international business, you may want to state that while in high school you participated in a foreign exchange program and lived abroad for a year" (p. 470).

Experience and Special Skills

Employers are most interested in experiences that relate to a position. They assess your work experience as the most important information in a resume. Their decisions to allow or not to allow in interviews depend on the quality of work experience. Your work experience is essential and should be highlighted. It also specifies your ability, record of responsibility, and accomplishments. Your accomplishments should be the focal point of your experience presentation. Responsibility for each position may also be listed briefly.

References

A list of references is an important section which will give positive recommendations to you. You may list names of the most important persons such as previous employers, instructors, and high school teachers. Before you utilize their names in your resume, you do not forget to get permission from your references. Names of relatives may not be given as references.

Exercise 1
Directions: Answer the following general comprehension. Look at pages 104-106 to
help you.
1 What is a resume?

2.	What is the first objective of a resume?
3.	If you are applying for a position such as sales, advertising, marketing
	research or trainee, you should utilize
4.	If you are applying for a position – banking, accounting, and
	manufacturing, your best way is to use
5.	These including your name, address, telephone number, and e-mail
	address are known as

Formats for Resumes

There are the three basic resume formats including: (1) chronological resume, (2) functional resume, and (3) combination resume. The chronological resume is known as a traditional or traditional reverse chronological resume. The functional resume is referred to as a skills-oriented or nontraditional resume. The combination resume utilizes features of both chronological and functional resumes.

Which format is best for you?

The format you select depends on the job you are seeking. "If you are applying for a position in a conservative organization or conservative industry such as banking, public accounting, or manufacturing, you should use the chronological resume" (Krizan, Merrier, & Jones, 2005, pp.465-466). They suggest that if you are applying for a position in advertising, sales promotion, or entertainment, your best choice may be the functional format. If you are a recent college graduate with little work experience, you may want to use the combination format.

Chronological resume

A chronological resume consists of information organized by date, with the most recent information listed first within each section. Managers review resumes and make decisions on who may be invited for an interview. Generally manager prefer chronological resume. A chronological resume make it easy to recognize a continuous job history.

Figure 5.3 Chronological resume for a new graduate with limited experience and entering the job market.

RESUME

Somchai Rakroen
345 Rachada Pisek Road,
Din Daeng, Bangkok 10400, Thailand.
Telephone: 02-511-5555
Rakroen@hotmail.com

Photo

OBJECTIVE To obtain an office administration position

EDUCATION Suan Sunandha Rajabhat University

B.B.A. in International Business, April 2015

GPA: 3.5 Achievement

• President, Business Administration Club

EXPERIENCE Student intern, Import & Export company,

Suvarnabhumi Airport, Bang Na-Trat Road, Rachathewa, Bang Phli District, Samut Prakan

(2015)

Student Assistant, Registrar's Office, Suan Sunandha Rajabhat University (2013)

Assisted students with transcript question

Assisted with development and maintenance

of Registrar's Web home page

• Filed student records

COMPUTER SKILLS Experienced with computer software, including

PowerPoint, Word, Excel, and Keyboard at 75

words per minute.

SPECIAL SKILLS Speak and write English fluently

REFERENCES Kittivate Boonyopakorn

Head of International Business Department The faculty of Management Science, Suan Sunandha Rajabhat University 1 U-Thongnok

Road, Dusit, Bangkok 10300 Telephone: (02) 160-1507

Figure 5.4 Chronological resume for candidate with limited or no directly related experience.

Vira Jaidi

Present Address 246 Rachada Pisek Road, Din Daeng, Bangkok 10400, Telephone: 02-511-5555 Jaidi@hotmail.com Permanent Address 21 Ban Prasukchai Tambol Prasuk Phimai District Nakhan Ratchasima

OBJECTIVE To obtain a position as a junior accountant

EDUCATION Suan Sunandha Rajabhat University

A.Acc. in Accounting, May 2014

GPA: 3.3

EXPERIENCE Accounting intern at Government Saving

Bank, Charan Sanit Wong Road, Bang Phlad,

Bangkok (2014)

Part-time administrative at Real Estate

Company, Modern town Building, Sukhumvit

63, PhraKhanong, Bangkok

(2011)

COMMUNICATION Worked with a team of three accountants

during Summer, communicated clearly and concisely with employers and customers in

many different situations.

SPECIAL SKILLS Speak and write English very well

COMPUTER SKILLS Experienced with computer software,

including PowerPoint, Word, Excel, and

Keyboard at 85 words per minute.

REFERENCES Reference and any other information

furnished upon request.

Functional resume

A functional resume, sometimes called a *skills resume*, emphasizes your skills, knowledge, and capabilities related to accomplishments. Brantley and Miller (2008) state that the functional resume is useful for people who have gaps in their employment, who have changed jobs frequently, or who have minimal or no experience directly related to the position. Examples of the functional resumes are provided in Figure 5.5 below.

Figure 5.5 Functional resume for college graduate with extensive work experience.

Peter Dennis

374 Perrin Dive Detroit, MI 48289 Phone: 888.444.4378

Specific job objective

OBJECTIVE - Human resources director

SKILLS DEVELOPED THROUGH EXPERIENCE

Skills by topics instead of job.

Management Skills: Led a team of personnel classification specialists, classification assistants, and clerical support staff in classifying, managing, and organizing review and analysis of organizational staffing. Supervised recruitment, selection, and hiring of personnel to fill 25 vacant positions over three years. Administered personnel transfers and retirements. Analyzed and revised work policies for the human resources department.

Skills as past tense verbs.

Interpersonal Skills: Counseled employees in career decision. Coordinated program for merit bonuses up to \$15,000. Applied the Malcolm Baldrige Quality Criteria and Benchmarking to human resources operations to analyze work processes and implement reorganization.

Training Development: Presented 10 seminars and counseled employee on education benefits. Developed cross-training seminars. Conducted leadership training.

EMPLOYMENT

2015 to present. Human Resources Manager, International Business machines, 155 Ford Bypass, Detroit, MI 48290 2014, Human Resources consulting, self-employed, Miami, FL 33641

2013, Human Resources Specialist, Martin Fabric Company, Pleasant Cove Drive, Miami, FL 224

EDUCATION

Emphasizes job skills, not education.

Miami State University, Miami, FL224 BS Degree in Business Administration, May 2011 Human Resources Management Major Managerial computing Minor

Combination Resume

"A combination resume includes the strengths of the chronological resume with the strengths of the functional resume. Combination resumes work well for individuals with little work experience who are just entering the job market" Krizan et al., 2005, p. 463). Examples of the combination resumes are shown in Figure 5.6 below.

Figure 5.6 Combination resume for Candidate to highlight skills.

Erica Vorkamp
664 Church Street, Barrmington Illinois 50010
Phone: (847) 785-1235

E-mail: ticono111.@hotmail.com

OBJECTIVE

To obtain an event coordinator position that requires a broad mix of skills in planning, supervision, and communication

SKILLS AND CAPABILITIES

- Plan and coordinate large-scale public events (photos)
- Develop community support for concerts, and the arts (testimonials)
- Manage publicity for major events (samples)
- Coordinate activities of diverse community groups

SPECIAL EVENT EXPERIENCE

- Arranged the 2014 week-long Arts and Entertainment Festival for the Barrington Public Library
- Supervised the 2013 PTA Halloween Carnival, an all-day festival with game booths, live bands, contests, and food service that raised \$7,600 for the PTA
- Organized the 2012 Midwestern convention for 800 members of the League of Women Voters, which extended over a three-day period

EDUCATION

 Associate of Applied Science, Administrative Assistant Program with specialization in General Business, Hamilton college-Lincoln (Lincoln), 2010

EMPLOYMENT HISTORY

- First National Bank of Chicago, 2009 to present, operations processor; processed checks with a lost/stolen status, contacted customers by phone, processed payment amounts, verified receipt reports
- Hamilton College-Lincoln 2005 to 2006, part-time administrative assistant for admissions (Business Department)

Source: Excellence in Business Communication, 2008, p. 557.

Application Letter

When you complete your resume, you are ready to write an application letter – a more personal sales message. A successful application letter motivates a potential employer to read your resume with interest and to arrange an interview. To accomplish this goal, the letter and resume must create sufficient interest to separate you from the applicant pool and to invite you for a personal interview. An example of application letter is provided in Figure 5.7 below.

Figure 5.7 Application letter.

1588 Northway Avenue Nashville, TN 377233 January 21, 200-

Mr. Thomas Revney, President Commerce National Bank 154 South Second Street Nashville, TN 372202

Dear President Revney:

I am relocating to the Nashville area in March. My research indicates that Commerce National Bank may be the ideal firm to utilize my experience in banking, technology, and public relations. All three of these knowledge areas are important to a new, rapidly expanding bank such as yours.

For the past five years I worked in a Commerce National Bank in Phoenix, Arizona. I began as a teller, but three years ago, I added a half-time responsibility for the bank's computer database and reduced my role as a teller to half time

I appreciate your time and consideration in reviewing the enclosed resume. I look forward to meeting you and learning more about job opportunities at your bank and how I could apply my skills as part of the Nashville Commerce National team. I will be in Nashville from February 10 to 15 and will call you on the 12th to arrange an appointment. If you wish to reach me before my February scheduled trip to Nashville, you may leave a message at my new Nashville home at 615.55.2515

Yours truly,

Marylou Marzano

Marylou Marzano

Source: Business Communication, 2008, p. 495.

Job Interviews

"The goal of sending an application letter and resume is to obtain a job interview. When you are invited to come for an interview, you start preparing for it. The interview can be one of the most important experiences in your life because it can determine the course of a career" (Krizan, Merrier & Jone, 2005, p. 492).

Why do organizations need job interviews?

When you walk into any work environment, you look around, and what do you see? People are working? Organizations start and end with people working at jobs. Virtually everyone who worked in the workplace was interviewed before he or she was hired. Someone in the workplace is discharged, resigns, and is replaced. A new position is developed and filled with a new employee. Therefore, the job interview is center to the hiring and re-hiring of employees. "In its most basic definition, the employment interview is a face-to-face encounter designed to evaluate whether an applicant is suitable for a particular position in an organization" (Kearney, Waldeck, & Plax, 2013, p. 68).

What is the best way for job applicants to interview?

Although interviews are basically a conversation, they require planning. The good interviewers are well-designed for the interview. You want to plan as well if you hope to obtain a job offer. You develop a personal profile and begin by analyzing yourself. You identify your personal strengths and weaknesses by creating a personal profile. Are you hardworking, creative, punctual, honest, careful, and conscientious? Are you welling or resistant to change? One of the most common interview questions is "Tell me about yourself." From your personal profile, you can quickly choose a number of positive key words to use to describe yourself.

Types of Interviews

There are six kinds of interviews including (1) Preliminary Interviews, (2) Subsequent Interviews, (3) Telephone Interviews, and (4) Online Interviews. The details are below.

Preliminary Interviews

Exercise 2

Directions:	Choose the correct	t word from the	list below to co	mplete each sentence.		
А	oreliminary Interviev	v is to 1	that mee	et the work experience, the		
education, the communication skills, and personality requirements for success in the						
position. T	he preliminary Inter	view will 2	in th	e campus career center or		
in the emp	oloyer's office. A tel	lephone or tele	phone conferer	nce-call interview will be 3		
	in these cases	s. The prelimin	nary Interview	will 4 with		
traditional	questions; for exam	iple, "Why are y	ou 5	in this position?"		
1.	A) prove	B) hide	C) seek	D) come		
2.	A) burst	B) bite	C) occur	D) forget		
3.	A) utilized	B) worn	C) sworn	D) caught		
4.	A) ride	B) mistake	C) blow	D) begin		
5.	A) neglect	B) interested	C) drive	D) freeze		

Subsequent Interviews

Exercise 3

Directions	Directions: Choose the correct word from the list below to complete each sentence.					
Yo	ou will be i	nvited to a co	ompany's 1	for one or more		
additional	l interviews	after passing a	preliminary Int	erview. The subsequent Interview		
will consi	st of many o	of persons in th	ne 2	Persons are divided into a		
team. The	e interview to	eam includes a	group of empl	oyees such as a 3		
resources	representat	ive, a potential	supervisor, and	potential colleagues. In preparing		
an 4		the ques	stions from eac	h interviewer, you should carry a		
5	and	d pencil to write	anything during	g the interview.		
	1. A) park	B) roof	C) product	D) office		
2	2. A) home	B) firm	C) university	D) international conference		
3	3. A) doctor	B) politician	C) human	D) teacher		
۷	1. A) answe	rB) discuss	C) solve	D) translate		
Ę	5. A) book	B) journal	C) paper	D) newspaper		
Telepho	ne Intervi	ews				
Exercise 4	4					
Directions	: Choose the	e correct word f	rom the list belo	ow to complete each sentence.		
No	otes during	the interview 1.	U	sed for a telephone Interview – a		
face-to-fa	ce interview.	. You 2	_ unable to see	e the interviewer's non-verbal body		
language	and facial e	expressions. It 3	3 d	ifficult to interpret the interviewer's		
attitude.	Keeping a	4	menta	I image of the interviewer may		
5	you	r confidence.				
1	. A) am	B) is	C) are	D) be		
2	. A) is	B) are	C) am	D) being		
3	. A) is	B) am	C) be	D) are		
4	. A) bad	B) negative	C) positive	D) confusing		
5	. A) helps	B) helping	C) to help	D) help		

Online Interviews

Exercise 5

Directions : Choose the correct word from the list below to complete each sentence.					
"O	nline interv	iewing 1	a	combination o	f video, camera,
computer,	and the in	ternet. Online	interviewing ma	ay 2	more popular
because o	of advancing	g technology. E	Either an indivio	dual or a team o	can conduct these
interviews [*]	" (Krizan, et	al., 2005, p. 5	07). They 3	that	online interviewing
4	em	ployers to see	candidates ra	pidly and to cu	ut interview costs.
Whit a c	amera and	I microphone	attached to	the computer,	online interviews
5	similar	to video confer	encing.		
1.	A) uses	B) using	C) to use	D) use	
2.	A) become	B) to become	C) becomes	D) becoming	
3.	A) adds	B) adding	C) to add	D) add	
4.	A) enable	B) enables	C) enabling	D) to enable	
5.	A) become	B) becoming	C) becoming	D) to become	

Consider your appearance and personal hygiene

"The interviewer's first impression will be based on how you look. Millions of websites provide information about what you should plan to wear to a job interview " (Waldeck, et al. 2013, p. 78). They suggest that in terms of personal hygiene, give priority to the basics:

- Shower before the interview
- Wash your hair.
- Use a liberal amount of deodorant.
- Clean and trim your fingernails.
- Brush your teeth and freshen your breath.
- Wear subtle perfume or cologne (if any)
- Shave (If applicable)
- Make sure your clothes are clean and pressed
- Shine your shoes.
- Tone down the makeup (if applicable)

Interview Questions

Interviewers ask traditional questions to learn about your education, experience, career goals, and personal history and characteristics. Answers to these questions help the interviewer decide if you have the background, interests, and characteristics that fit the position. The following list of traditional questions shows examples of interview questions:

- 1. Tell me about yourself.
- 2. What is your greatest strength?
- 3. Where do you want to be in five years?
- 4. Why are you interested in working for us?
- 5. Why should we hire you rather than another candidate?
- 6. Why did you choose to attend your college or university?
- 7. What did you choose your major? Minor?
- 8. Do you have plans to get additional education?
- 9. What job-related skills have you developed?
- 10. What does teamwork mean to you?
- 11. Have you ever quit a job? Why?
- 12. Have you done any volunteer work? What kind?
- 13. How important is money to you?
- 14. Do you like to work alone or with other people? Why?
- 15. What salary do you expect to receive in this job?

Possible Answers to commonly Asked Interview Questions

Table 5.1

Possible Answers to commonly Asked Interview Questions.

Questi	on	Which answer is more appropriate and effective?			
1.	Tell me about	Option 1			
	yourself.	I graduated from Suan Sunandha Rajabhat University with			
		a bachelor's degree in International Business. I have			
		studies hard to get the basics: I have taken course work			
		that has prepared me for this position.			
		Option 2			
		I just graduated from one of the top ten business			
		programs in the country. I just finished an internship			
		working.			
2.	What is your	Option 1			
	greatest	My greatest strength is hardworking, punctual, reliable,			
	strength?	and careful.			
		Option 2			
		My greatest strength is confident, unable to accept			
		criticism from others. I used to work with someone who			
		was always late arriving at work. I did not have an alarm			
		clock and often take a nap.			
3.	What is your	Option 1			
	greatest	I cannot think of any weaknesses important how I work.			
	weakness?	I suppose that I have weakness for chocolate.			
		Option 2			
		My weakness will have no relation to the job.			

Table 5.2
Possible Answers to commonly Asked Interview Questions

		•
Questi	ion	Which answer is more appropriate and effective?
1. Where do you		Option 1
	want to be in	My educational background in finance gives me a basic
	five years?	knowledge to become an assistant credit manager. I look
		forward to becoming part of your organization and expect
		to be a credit manager in the future.
		Option 2
		I don't like to think about tomorrow. I tend to be passive.
		I am happy.
2.	What kind of	Option 1
	work	I am flexible. Tell me about your work environment here.
	environment	What is it like?
	do you like?	Option 2
		I prefer a work environment to be highly structured. I like to
		have my own office and my own space. I work best in quiet
		places.
3.	Why should we	Option 1
Э.	hire you?	I believe that this organization is the right place for me.
	•	My knowledge and competence indicate that your
	Why are you	company will be the best firm to utilize my experience,
	interested in	technology, and public relations.
	working for us?	technology, and public relations.
		Option 2
		I am sure that there are many of applicants like me. I hope
		that you will give opportunity to prove myself. I really need
		this job because I have a lot of student loans to pay back.

Summary of Resume, Application Letter, and Job Interview

- In a job search, you should have a plan for successfully obtaining
 employment employment that best matches your interest, values, and
 qualification. The first step when you begin the job search is to analyze
 your qualifications, strengths, and job preferences.
- The five main major sections of a resume are: Heading, Objective,
 Education, Experience and special skills, and Reference.
- A chronological resume consists of information organized by date, with the
 most recent information listed first within each section. Managers review
 resumes and make decisions on who may be invited for an interview.
- A functional resume, sometimes called a skills resume, emphasizes your skills, knowledge, and capabilities related to accomplishments.
- A combination resume includes the strengths of the chronological resume with the strengths of the functional resume.
- The goal of sending an application letter and resume is to obtain a job interview.
- A preliminary Interview is to prove that meet the work experience, the education, the communication skills, and personality requirements for success in the position.
- The subsequent Interview will consist of many of persons in the firm.
 Persons are divided into a team.
- Notes during the interview are used for a telephone Interview a face-toface interview.
- Online interviewing uses a combination of video, camera, computer, and the internet.
- Interviewers ask traditional questions to learn about your education,
 experience, career goals, and personal history and characteristics.

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Unit Six

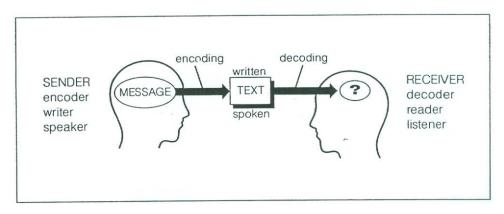
Business Reading

Definition of Reading

Reading is to study the meaning of word, symbol, knowledge, writer's notion, and feeling. "Reading is essential interaction between language and thought in reading. The writer encodes thought as language and the reader decodes language to thought" (Carrell, Devine, & Eskey, 2002, p. 12). Redondo says that, "Reading involves a writer and a reader; therefore, reading is a communication between the reader and the writer" (as cited in Chalaysap, 2012, p. 4).

Reading and the Communication Process

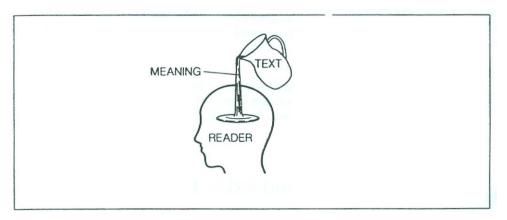
Figure 6.1 The reading and communication process.



Source: Teaching Reading Skills in a Foreign Language, 1996, p. 4.

As can be seen in Figure 1, the writer is on the left. The writer, encoder, has a message in mind such as an idea, a fact, a feeling, etc. The encoder needs somebody to share. To make this possible, the encoder must first put the message into words, that is, the encoder has to encode it. It means that it is available outside the encoder's mind as a written or spoken text. The text is accessible to the mind of another person who reads or hears it. After the message is decoded, it enters the mind of the decoder or the reader. The communication is accomplished.

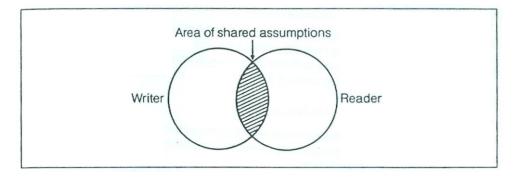
Figure 6.2 One view of reading.



Source: Teaching Reading Skills in a Foreign Language, 1996, p. 5.

As shown in Figure 2, like a jug full of water, the text is full of meaning; the reader's mind soaks it up like a sponge. In this view, the reader's role is passive; all of work has been done by the writer. The reader has to open his mind and let the meaning pour in.

Figure 6.3 Presupposition and communication.



Source: Teaching Reading Skills in a Foreign Language, 1996, p. 7.

As can be seen in Figure 3, for any two persons, some kinds of experience are shared. The shared area, the overlapping circle, represents what the two people have in common. In this area, it is all of the knowledge including knowledge of language that they share.

Phonetics Symbols

Phonetics (pronounced /fəˈnɛtɪks/, from the Greek: $\phi\omega\nu\dot{\eta}$, phōnē, 'sound, voice') is a branch of linguistics that comprises the study of the sounds of human speech (wikipedia.org). The symbol from the International Phonetic Alphabet (IPA) is used in phonetic transcriptions in modern dictionaries for English learners. The vertical line () is used to show word stress. It is placed before the stressed syllable in a word. For example, / kpntrækt/ is pronounced like this, and /kənˈtrækt/like that.

International Phonetic Alphabet (IPA) and Thai Letters

There are two types of phonetic symbols (1) consonant sounds and (2) vowel sounds. In order to understand this clearly, the tables below show the pronunciation symbols used in the International Phonetic Alphabet (IPA), and a system of phonetics transcription based on the Thai script.

Consonant	Sounds
Consonant	Journas

	IPA	Thai letters	Examples	Reading
1.	/ p /	/ W /	/ pen /	/เพ็น /
2.	/ p /	/ป/	/ speak /	/ ซปีค /
3.	/ b /	/ ប /	/ bad /	/ แบด /
4.	/ t /	/ n /	/ tea /	/ ที่ /
5.	/ t /	/ Ø /	/ steal /	/ ଏଡ଼ିର /
6.	/ d /	/ ወ /	/ did /	/ ଭିଜ /
7.	/ k /	/	/ cat /	/ แคท /

	IPA	Thai letters	Examples	Reading
8.	/ k /	/ ก /	/ skate /	/ ซเกท /
9.	/ g /	/ก/	/ got /	/ กอท /
10.	/ tʃ /	/ ዬ /	/ chin /	/ ฉิน /
11.	/ d ₃ /	/ 🤊 /	/ June /	/ କ୍ସ୍ୟୁ/
12.	/ f /	/ W /	/ fall /	/ ฟอล /
13.	/ v /	/ 3 /	/ voice /	/ วอยซ /
14.	/θ/	/ ត /	/ thin /	/ิธิน /
15.	/ð/	\ _e W \	/ then /	/ เท็น /
16.	/ s /	/ 11 /	/ so /	/ ឡៃ /
17.	/ z /	/ ፳ /	/ zeal /	/ ସିର /
18.	/ ʃ /	/ 11 /	/she/	/ ឌី /
19.	/3/	/ ណ /	/ vision /	/ วิ 'ฌ' น/
20.	/ h /	/ ฮ /	/ how /	/ ฮาว /
21.	/ m /	/ u /	/ man /	/ แมน /
22.	/ n /	/น/	/ no /	/ ใน /
23.	/ ŋ /	/ 4 /	/ sing /	/ ସିଏ /
24.	/1/	/ ର /	/ <u>l</u> eg /	/ เล็ก /
25.	/ r /	/ 3 /	/ red /	/ เร็ด /
26.	/ j /	/ 인 /	/yes/	/ เย็ซ /
27.	/ w /	/3 /	/ wet /	/เว็ท /

Vowel Sounds

	IPA	Thai letters	Examples	Reading
1.	/ i: /	/ 현 /	/see/	/ প্রী /
2.	/ I /	/	/ sit /	/ ឌី /
3.	/ e /	/ เอะ /	/ten/	/ เท็น /
4.	/æ/	/ แอ /	/ hat /	/ แฮท /
5.	/ eə /	/ แข /	/ care /	/ แค(ร) /
6.	/ a: /	/ ବୀ /	/ arm /	/ อาม /
7.	/ v /	/ ବବ /	/got/	/ กอท /
8.	/ 3: /	/ ବୁବ /	/saw/	/ ଏବ /
9.	/υ/	/ ବ୍ /	/ put /	/ พุท /
10.	/ u: /	/ ବୁ /	/ too /	/ M /
11.	/ Λ /	/ ପଁ /	/ cup /	/ คัพ /
12.	/ 3: /	/	/ fur /	/ เฟอ(ร) /
13.	/ ə /	/ เออะ /	/ <u>ag</u> o /	/ เออะโก /
14.	/ ə /	/ เอิ /	/ mom <u>e</u> nt /	/ โมเมินท /
15.	/ eɪ /	/ เอ /	/ page /	/ เพจ /
16.	/ əʊ <i>BrE</i> /	/ โอ /	/ home /	/ โฮม /
17.	/ ου <i>AmE</i> /	/ โอ /	/ home /	/ โฮม /
18.	/ aɪ /	/ อาย /	/ five /	/ ฟายว /
19.	/ aɪ /	/ ใอ /	/ fight /	/ ไฟท /
20.	/ aʊ /	/ อาว /	/ now /	/ นาว /
21.	/ aʊ /	/ เอา /	/ out /	/ เอาท /
22.	/ 10 /	/ ବବ୍ଧ /	/ join /	/ จอยน /

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Vowel sounds

	IPA	Thai letters	Examples	Reading
23.	/ GI /	/ เอีย /	/ near /	/ เนีย(ร) /
24.	/ və /	/ อัว /	/ poor /	/ พัว(ร) /
25.	/ ʊə /	/ อิวเออะ /	/ pure /	/ พิวเออะ(ร) /

Exercise 1

Dire

ecti	ections: Match these IPA symbols with Thai letter.					
1.	The IPA symbol i: refers to in Thai letter.					
	A. ขิ	B. อี้	C. เออะ	D. ไอ		
2.	The IPA symbol 13 re	fers to		in Thai letter.		
	A. เอีย	B. อัว	C. เอา	D. ออย		
3.	The IPA symbol p ref	ers to		in Thai letter.		
	A. W	В. %	С. Я	D. ว		
4.	The IPA symbol ar re	fers to		in Thai letter.		
	A. ขิ	B. อี	C. ไอ	D. เออะ		
5.	The IPA symbol 3: re	fers to ir	n Thai letter			
	A. ବ୍	B. เออ	C. อู	D. ବବ		
6.	The IPA symbol∫ref	ers to		in Thai letter.		
	A. 11	B. ฮ	C. ม	D. น		
7.	The IPA symbol d ref	ers to		_ in Thai letter.		
	А. О	B. ĵ	C. ก	D. ป		
8.	The IPA symbol k ref	ers to		in Thai letter.		
	A. ଶ	В. Р	C. W	D. 1		
9.	The IPA symbol t∫re	fers to		_ in Thai letter.		
	A. ย	B. ว	C. น	D.n		
10.	The IPA symbol z ref	ers to		in Thai letter.		
	A. บิ	B. ข	C. W	D. I		

Business Reading

Business reading generally involves with the most likely types of reading passages. The following examples are business reading:

- company history
- e-mail
- memo
- report
- advertisement
- credit bureau
- chart
- table
- article

These passages are produced myself and some of passages are collected from a variety of sources for exercises. Each of passages has the words and their meanings used for preparing to read and to pronounce them accurately. Business reading requires the students or readers to read a lot of materials. An effective reading is an important part of success at university and later in the workplace.

Reading Strategies

Charts, and Graphs

- What percentage of users are over 30? —— detail
- What is the objective of the circle graph? main idea
- Who would use this information?
 Inference

Business Correspondence

- When was the fax sent? —— detail
- What is the tone of the memo?
 inference

Advertisements

- How much is a product?
 detail

Articles and Reports

- What dates are critical? —— detail
- What is the main idea of this article?
 main idea
- Who would most likely read this report?
 Inference

Announcements and Paragraphs

- Who is the name or title? —— detail
- What is the announcement about?
 main idea

Company History

Words and their meanings are used for preparing to read and to pronounce them accurately. This is the list of words and their meanings. They are from the passage of the company history below

passage of the company history below.					
1. invent /in'vent/ (verb)	=	to produce or design something that has			
		not existed before			
2. accident /ˈæksɪdənt/ (noun)	=	an unpleasant event, especially in a			
		vehicle, that happens unexpectedly and			
		causes injury or damage			
3. researcher /rɪˈsɜːtʃə(r) (noun)	=	to study something carefully and try			
		discover new facts or information about it			
4. type /taɪp/ (noun)	=	a class or group of people or things that			
		share particular qualities or features and			
		are part of a larger group; kind or sort			
5. adhesive /əd'hi:sɪv/ (noun)	=	a substance that you use to make			
		things stick together			
6. weak /wi:k/ (adj.)	=	not physically strong			
7. employee /ɪmˈplɔɪiː/ (noun)	=	a person who is paid to work for			
		somebody			
8. provide /prəˈvaɪd/ (verb)	=	to give something to somebody or			
		make it available for them to use			
9. suggestion /səˈdʒestʃən;	=	an idea or a plan that you mention for			
AmE səgʻdʒest∫ən (noun)		somebody else to think about			
10. piece /pi:s/ (noun)	=	(used especially with of and			
		uncountable nouns) an amount of			
		something that has been cut or			
		separated from the rest of it			
11. product /ˈprɒdʌkt;	=	a thing that is grown or produced,			
AmE 'pra:d-/ (noun)		usually for sale			

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12. bookmark /ˈbʊkmɑːk;	=	a strip of paper, etc. that you put
AmE -ma:rk/ (noun)		between the pages of a book when you
		finish reading so that you can easily
		find the place again
13. attach /əˈtætʃ/ (verb)	=	to fasten or join one thing to another
14. report /rɪˈpɔːt;	=	to give people information about
AmE ri'po:rt/ (noun)		something that you have heard, seen,
		done
15. colleague /ˈkɒliːg/ (noun)	=	a person that you work with, especially
		in a profession or a business
16. request /rɪˈkwest/ (noun)	=	The action of asking for something
		formally and politely
17. innovative /ˈɪnəveɪtɪv/ (adj.)	=	(approving) introducing or using new
		ideas, ways of doing something, etc.
18. unfamiliar /ʌnfəˈmɪlɪə(r) / (adj.)	=	that you do not know or recognize
19. demonstrate /ˈdemənstreɪt/ (verb)	=	to show something clearly by giving
		proof or evidence
20. note /nəut; AmE nout/ (verb)	=	to notice or pay careful attention to
		something
21. purchase /'pɜ:tʃəs/ (verb)	=	(formal or written) to buy something
22. potential /pəˈtenʃl, Oxford;		
pəʊˈten. tʃəl, Cambridge/ (noun)	=	the possibility of something happening
		or being developed or used
23. decade / dekerd/ (noun)	=	a period of ten years, especially a period
		such as 1910-1919 or 1990-1999
24. variety / vəˈraɪətɪ/ (noun)	=	several different sorts of the same thing
25. decide /dɪˈsaɪd/ (verb)	=	to think carefully about the different
		possibilities that are available and
		choose one of them

Post-it Notes

Post-it Notes were invented in the 1970s at the 3M company in Minnesota quite by accident. Researchers at 3M were working on developing different types of adhesives, and one particularly weak adhesive, a compound of acrylate copolymer microspheres, was developed. Employees at 3M were asked if they could think of a use for a weak adhesive which, provided it did not get dirty, could be reused. One suggestion was that it could be applied to a piece of paper to use as a bookmark that would stay in place in a book. Another use was found when the product was attached to a report that was to be sent to a colleague with a request for comment on the report; the colleague made hicomments on the paper attached to the report and returned the report. The idea for Post-it Notes was born.

It was decided with the company that there would be a test launch of the product in 1977 in four American cities. Sales of this innovative product in test cities were less than stellar, most likely because the product, while innovative, was also quite unfamiliar. A final attempt was then made in the city of Boise to introduce to the product. In this attempt, 3M salesmen gave demonstrations of the product in offices throughout Boise and gave away free samples of the product. When the salesmen returned a week later to the offices where the product had been demonstrated and given away, a huge percentage of the office workers, having noted how useful the simple little product could be, were interested in purchasing it. Over time, 3M came to understand the huge potential of this new product, and over the next few decades more that 400 varieties of Post-it products – in different colors, shapes, and sizes – have been developed.

Source: Phillips, Longman preparation course for the TOEFL test: IBT, 2006, p. 29.

Test your understanding of this Post-it Notes by answering these multiple-choice reading comprehensions. Choose the best answer from the choices listed.

- 1. What happened at the 3M company in the 1970s?
 - A. Researchers at the 3M were working on developing weapons.
 - B. The office workers well-sold Post-it Notes.
 - C. Post-it Notes were produced at the 3M.
- 2. Which of the sentences below expresses the essential information in the highlighted sentence in paragraph 1?
 - A. Researchers were assigned to develop different types of vehicles.
 - B. Researchers at the 3M spent many years trying to develop a really weak adhesive.
 - C. Numerous weak adhesives resulted from a program to develop the strongest adhesive of all.
- 3. It is stated in paragraph 1 that employees
 - A. were asked if they could think of a use for a research.
 - B. were asked if they could think of a use for a weak adhesive.
 - C. were asked if they could think of a use for a strong adhesive.
- 4. All of the following are mentioned in paragraph 1 that the idea for Post-it Notes was born EXCEPT.
 - A. a piece of paper used as a bookmark to be sent to a colleague with a request for comments on the report.
 - B. the colleague made his comments on the paper attached to the report and returned the report.
 - C. the comment paper sent was burnt by colleague.
- 5. What did Salesmen of the company do in Boise?
 - A. They made a test launch of product.
 - B. They provided demonstrations and free samples of product.
 - C. They failed in their attempt to sell the new product.

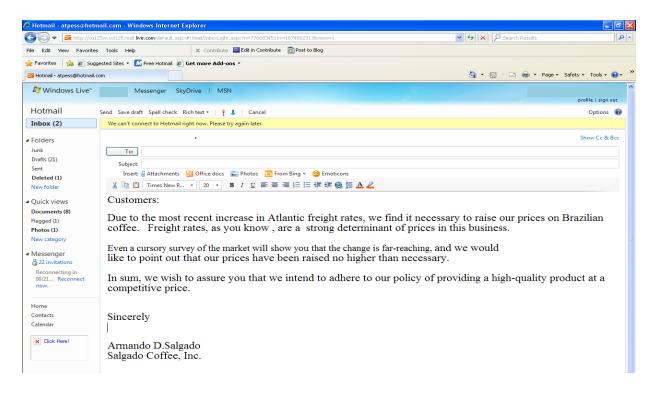
E-mail

Words and their meanings are used for preparing to read and to pronounce them accurately. This is the list of words and their meanings. They are from the passage of e-mail below.

1 0		
1. customer /'kʌstəmə(r)/ (noun)	=	a person or an organization that buys
		something from a shop/store or business
2. freight /freit/ (noun)	=	goods that are transported by ships,
		planes, trains, or lorries / trucks
3. rate /reɪt/ (noun)	=	a fixed amount of money that is
		charged or paid for something
4. cursory /ˈkɜːsərɪ/ (adj.)	=	done quickly and without giving
		enough attention to details
5. survey /'sɜ:veɪ/(noun)	=	an investigation of the opinions,
		behavior, etc. of a particular group of
		people, which is usually done by
		asking them questions
6. assure /əˈʃʊə(r); -ʃɔ:(r)/ (verb)	=	to tell somebody that something is
		definitely true or is definitely going to
		happen, especially when they have
		doubts about it
7. intend /m'tend / (verb)	=	to have a plan, result or purpose in your
		mind when you do something
8. policy /'pɒləsi:/(noun)	=	a plan of action agreed or chosen by a
		political party, a business, etc: the
		present government's policy on
		education
9. competitive /kəmˈpetətɪv/ (adj.)	=	used to describe a situation in which
		people or organizations compete against
		each other

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Read e-mail and answer the questions.



- 1. What can be said about the writer of this e-mail message?
 - A. He sets the freight rates on the Atlantic Ocean.
 - B. He owns a fleet of ships that cross the Atlantic.
 - C. He is an exporter of coffee.
 - D. He is negotiating coffee bean prices.
- 2. What is a cause of the price increase?
 - A. The stable market B. Improved quality
 - C. The demand for coffee D. Increased shipping costs
- 3. Who will pay more for coffee?
 - A. Brazil B. Shippers C. Consumers D. Coffee growers
- 4. Where is this e-mail message most probably being sent?
 - A. To Australia B. To Asia C. To Europe D. To South America
- 5. The word *increase* in line 2 is closest in meaning to
 - A. decrease B. rise C. spend D. provide

Memorandum

Words and their meanings are used for preparing to read and to pronounce them accurately. This is the list of words and their meanings. They are from the passage of memo below.

1. memorandum

i. memorandum		
/meməˈrændəm/ (noun)	=	1 (formal) =MEMO: an internal
		memorandum 2 a proposal or report on
		a particular subject for a person, an
		organization, a committee, etc.
2. employee /ɪmˈplɔɪiː/ (noun)	=	a person who is paid to work for sb: The
		firm has over 500 employees.
3. photocopier /ˈfəʊtəʊkɒpɪə(r) (noun)	=	a machine that makes copies of
		documents
4. loss /lps/ (noun)	=	the state of no longer having sth or as
		much of sth; the process that leads to
		this: loss of blood / sleep / self-control
5. valuable /ˈvæljʊəbl / (adj.)	=	very useful or important
6. observe /əb'zɜ:v/ (verb)	=	to see or notice somebody or
		something
7. machine /məˈʃiːn/ (noun)	=	a piece of equipment with moving
		parts that is designed to do a
		particular job
9. problem /'problem/ (noun)	=	a thing that is difficult to deal with or to
		understand
10. attempt /əˈtempt/ (verb)	=	an act of trying to do sth, especially sth
		difficult, often with no sucess

MEMORANDUM

To: All employee

From: Milton Freeman, Office Manager

Date: September 23

Subject: Photocopier

The photocopier is broken again. This is the third time this month. As you know, this causes loss of valuable time as well as money. In order to avoid problems in the future, please observe the following guidelines:

- (1) If you have a problem with the photocopier, do not attempt to fix it yourself.
- (2) Please report all problems with the photocopy machine to my assistant, Sally Garfield. She has been trained to fix most common problems with the machine.
- (3) Do not call a repairperson yourself. This is the responsibility of Ms. Garfield.

Thank you for your cooperation.

Source: Lougheed, 2005, p. 278.

1.	How many times has the photocopier been broken this month?
2.	What should people do when the photocopier breaks?
3.	Who should read this memo?

Report

Words and their meanings are used for preparing to read and to pronounce them accurately. This is the list of words and their meanings. They are from the passage of report below.

1. profit / profit; AmE 'pra:fit;/ (noun)	=	the money that you make in business or
		by selling things, especially after paying
		the costs involved
2. double / dʌbl/ (verb)	=	to become, or make something become,
		twice as much or as many
3. quarter /ˈkwɔːtə(r)/ (noun)	=	One of four equal parts of something
4. administrative /ədˈmɪnɪstrətɪv/(adj.)	=	connected with organizing the work
		of a business or an institution
5. store /sto:(r)/ (noun)	=	a large shop that sells many different
		types of goods
6. chain /tʃeɪn/ (noun)	=	a series of connected metal rings, used
		for pulling or fastening things, a length of
		chain used for a particular purpose.
7. earn /з:n/ (verb)	=	to get money for work that you do
8. compare /kəmˈpeə(r) / (verb)	=	~A with/to B to examine people or things
		to see how they are similar and how they
		are different
9. last /lɑ:st/; AmE læst (adj.)	=	happening or coming after all other
		similar things or people
10. total /ˈtəʊtl/ (adj.)	=	being the amount or number after
		everyone or everything is counted or
		added together

The profits for the Dale Company more than doubled in the fourth quarter over profit levels of a year ago. This is due in part to lower operating and administrative expenses. The electronics store chain earned \$42.6 million, compared with \$21.1million in the fourth quarter of last year. Total profits for the ye

Test com

ear are \$122.5 million last year.				
t your understanding of this repor	t by answering	these multiple-c	choice reading	
prehensions. Choose the best ar	nswer from the c	choices listed.		
1. How do fourth quarter profi	ts for this year	compare to thos	se of last year?	
A. Stayed the same				
B. Increased by twice	B. Increased by twice as much			
C. Increased by more than twice as much				
D. Decreased by half				
2. What contributed to the cha	ange?			
A. Reduction of opera	ting costs			
B. Higher number of customers				
C. New and better products				
D. More expensive products				
3. What kind of business is th	e Dale compan	y?		
A. business supplies				
B. Manufacturing				
C. Storage and shipping				
D. Retail electronics				
4. The word <i>company</i> in line 1	l is similar in me	eaning to	·	
A. firm	B. first	C. find	D. permit	
5. The word <i>earn</i> in line 3 is s	imilar in meanin	g to	·	
A. inflation	B. recession	C. gain	D. explain	

Advertisement

Words and their meanings are used for preparing to read and to pronounce them accurately. This is the list of words and their meanings. They are from the passage of advertisement below.

passage of advertisement below.		
1. mail /meɪl/ (noun)	=	the official system used for sending and
		delivering letters, packages, etc.
2. clearance /ˈklɪərəns/ (noun)	=	the removal of things that are not
		wanted. a clearance sale (=in a shop /
		store, when goods are sold cheaply to
		get rid of them quickly
3. item /'aɪtəm/ (noun)	=	one thing on a list of things to buy, do,
		talk about, etc: What's the next item on
		the agenda? a single article or object:
		Can I pay for each item separately?
4. equal /ˈiːkwəl/ (adj.)	=	the same in size, quantity, value, etc.
		There is an equal number of boys and
		girls in the class.

- 5. value /'vælju:/ (noun) = how much sth is worth in money or other goods for which it can be exchanged: to go up / rise / increase in values \diamond to go down / fall / drop in value
- 6. coupon /'ku:pvn/ (noun) = a small piece of printed paper that you can exchange for sth or that gives you the right to buy sth at a cheaper price than normal
- 7. purchase /'pɜ:tʃəs/ (noun) = the act or process or buying sth: to make a purchase (=buy sth)

Easy Ways to Shop	Buy one sale or	
Shop over 450 stores	clearance item, got one	
call 1.700. GOTRENDY	50% off	Save up
Shop by mail	2 nd item must be of equal or lesser value. Applies	to 60%
call1.700.254.8183	to sale and clearance merchandise only. May not	or more
Chan anline	be combined with any other coupon offer,	off
Shop online	promotion, or previous purchases. Excludes	original
trendymale.com	fragrance, gift, certificate, catalogue, or online	prices
4285 River Road	purchases. Not valid on designer merchandise.	
Rockville, NM	Not valid on Trendy Male Outlets. Sale Monday,	
807-745-5603	June 17 through Sunday, July7.	
	Trendy Male	

Source: Lougheed, 2005, p. 238.

1.	How many ways can you buy merchandise at "Trendy Male"?
2.	If you buy a shirt on sale for \$46.00, how much will you pay for another,
	similar shirt?
3.	How long will this offer last?

Credit Bureau

Words and their meanings are used for preparing to read and to pronounce them accurately. This is the list of words and their meanings. They are from the passage of credit bureau below.

1. credit /'kredit/ (noun) = an arrangement that you make, with a

shop / store for example, to pay later for

sth you buy: to get / refuse credit

2. **consumer** /kən'sju:mə(r) / (noun) = a person who buys goods or uses

services: consumer demand / choice /

rights

3. deny /dɪˈnaɪ/ (verb) = to say that sth is not true: [vn] to deny a

claim / a charge / an accusation

4. **contact** /'kpntækt/ (verb) = [vn] to communicate with sb, for

example by telephone or letter: I've been

trying to contact you all day

5. provide /prə'vaɪd / (verb) = [vn] give sth to sb or make it available for

them to use

If you have ever used a major credit card, you probably have a record at a consumer reporting agency, often called a *credit bureau*. This record allows creditors to check your payment history before they give you credit. If you have been denied credit because of information supplied by a *credit bureau*, the Fair Credit Reporting Act requires the creditor to give you the name and address of the bureau. If you contact that bureau within thirty days of receiving a denial notice, the agency must provide you with a copy of your full credit report, free of charge.

Source: Oxford, 2003, p. 167.

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After you read this passage. Circle T in front of the statement that is true and Circle F in front of the statement that is not true.

1. What is this notice about?			pout?
	Т	F	Keeping good credit.
	Т	F	Correcting bad credit.
	Т	F	Applying for credit.
	Т	F	Accessing your credit history.
2.	How does the	e Fair Cr	redit Reporting Act serve consumers?
	Т	F	It helps consumers pay their debts.
	Т	F	It gives consumers information.
	Т	F	It ensures that credit bureau will stay in business.
	Т	F	It ensures that all credit checks will be reported.
3.	What may a	credit bu	reau be asked to do if they deny someone credit?
	T	F	Provide credit within thirty days.
	T	F	Send the consumer a written report of the credit history.
	T	F	Review the data in the credit history.
	T	F	Refund the agency for the report
4.	The word <i>cre</i>	<i>dit</i> in the	e line 1 is similar in meaning to
	Т	F	Presentation
	T	F	Purpose
	Т	F	Production
	Т	F	Prestige
5.	The word req	<i>uir</i> e in th	ne line 5 is similar in meaning to
	T	F	creep
	Т	F	carry
	T	F	cart
	T	F	claim

Numbers

Cardina	al	Ordinal Number	are
Numbers		(e.g., for dates)	
1	one	1st	first
2	two	2nd	second
3	three	3rd	third
4	four	4th	fourth
5	five	5th	fifth
6	six	6th	sixth
7	seven	7th	seventh
8	eight	8th	eighth
9	nine	9th	ninth
10	ten	10th	tenth
11	eleven	11th	eleventh
12	twelve	12th	twelfth
13	thirteen	13th	thirteenth
14	fourteen	14th	fourteenth
15	fifteen	15th	fifteenth
16	sixteen	16th	sixteenth
17	seventeen	17th	seventeenth
18	eighteen	18th	eighteenth
19	nineteen	19th	nineteenth
20	twenty	20th	twentieth
21	twenty-one	21st	twenty-first
22	twenty-two	22nd	twenty-second
30	thirty	30th	thirtieth
31	thirty-one	31st	thirty-first
40	forty	40th	fortieth
50	fifty	50th	fiftieth

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60	sixty	60th	sixtieth	
70	seventy	70th	seventieth	
80	eighty	80th	eightieth	
90	ninety	90th	ninetieth	
100	a hundred	100th	hundredth	
110		a hundred and	d ten	
1,000		a thousand		
5,342		five thousand	five thousand three hundred and	
		forty-two		
10,000		ten thousand		
100,000		a hundred thousand		
1,000,000		a million (1m)		
1,000,	000,000	a billion (1b)		

How to Write and Say...

How to Write and Say...

Numbers

• 329 three hundred and twenty nine

33,423 thirty three thousand four hundred and twenty three

2,768,941 two million seven hundred and sixty-eight thousand

nine hundred and forty-one

Money

• £22 twenty-two pounds

• \$79 seventy-nine dollars

Telephone numbers

All numbers are said separately.

(01865) 556767 o one eight six five, five five six seven six seven)

Nil /nɪl/

Used to talk about the score in a team game, for example in football:
 The final score was one nil. (1-0)

Years

• 1608 sixteen o eight

1700 seventeen hundred

2000 two thousand

2002 two thousand and two

• 2015 twenty fifteen

Source: Oxford Advanced Learner's Dictionary, 2003, pp. 1578-1580.

Tables Charts and Graphs

Tables and Charts

"A table displays content arranged in vertical columns and horizontal rows. This makes data comparison easy. Tables usually show exact numerical data" (Williams, Buddy, Logan, & Merrier, 2011, p. 369). The aim of the table is to show data details or words in orderly manner and to understand them easily.

Charts

There are the three types of charts including bar charts, pie charts, and line charts.

Bar charts

"Bar charts are easy to interpret because they ask people to compare distance along a common scale" (Kaczmarek, 2011, p. 443). Bar charts are useful in a variety of situations:

- to compare one item to another
- to compare items over time, and
- to show correlations

Pie Charts

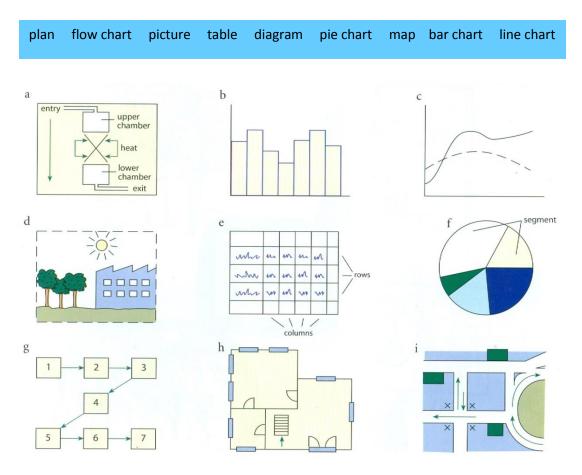
A pie chart is used to show the distribution and relationships of the parts to a whole. The data in any pie chart can be put in a bar chart. Therefore, pie chart is utilized when you are comparing one segment to the whole.

Line Charts

Line charts illustrate trends over time or plots the relationship of two variables. In line charts showing trends, the vertical, or y, axis shows the amount, and the horizontal, or x, axis shows the time.

Exercise 2

Directions: Label the following using words from the boxes.



Source: Sweeney, English for Business Communication, 2012, p. 66.

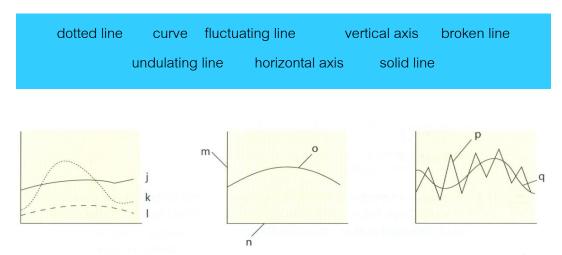
Describing Trends

Verb	Noun
to increase	an increase
to rise	a rise
to climb	a climb
to decrease	a decrease
to decline	a decline
to reach a peak	a peak
to fluctuate	a fluctuate

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Exercise 3

Directions: Label the following using words from the boxes.



Exercise 4

Directions: Match the following pictures with the correct phrase:

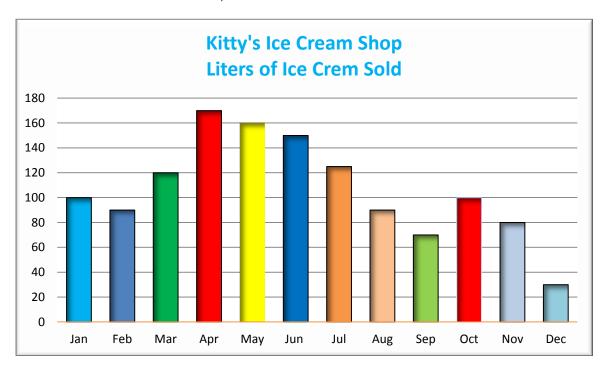
increased rapidly increased steadily dropped markedly climbed slightly declined a little stayed the same

A B C

D E F

Bar Chart

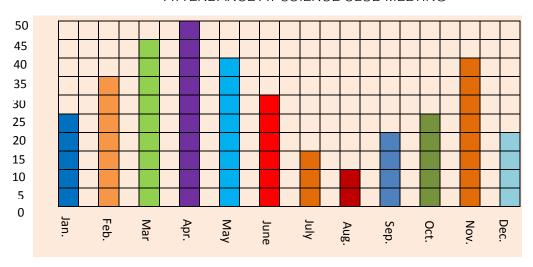
Read bar chart and answer the questions.



١.	How many liters of Ice cream did Kitty sell in February?
2.	When did Kitty sell 125 liters of ice cream?
3.	When did Kitty sell the least amount of ice cream?
4.	How much time does this graph cover?
5.	When did Kitty sell the highest amount of ice cream?

Vocabulary: Fill in the gap in the text with the best word.

ATTENDANCE AT SCIENCE CLUB MEETING



In January, 25 persons attended the Science Club meeting. The attendance in that month a mounted to 50%, or half, of the total membership. Attendance (1) _______ somewhat in February, when there was an attendance of 35. The month of (2) ______ showed an increase to 45. Attendance in April was the (3) ______ for the year. About 47 students attended, almost the total membership. Attendance (4) _____ slightly in May, and again in June. Only 15 members attended in (5) ______, and the lowest attendance of the year was in August when only 10 members attended. There was a (6) ______ in September and again in October. Attendance (7)______ in November to 40. However, it dropped to only 20 in December. The (8) _____ attendance in July and August is probably due to summer vacation when few members (9)_____ in town. The low attendance in December (10) _____ due to the vacation period.

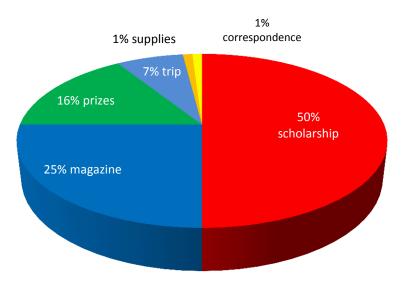
- 1. a) dropped
 - c) decreased
- 2. a) January
 - c) March
- 3. a) height
 - c) high
- 4. a) declined
 - c) appreciate
- 5. a) April
 - c) July
- 6. a) small decrease
 - c) peak
- 7. a) kink
 - c) dropped
- 8. a) low
 - c) highest
- 9. a) is
 - c) are
- 10. a) am
 - c) be

- b) fell
- d) increased
- b) February
- d) April
- b) highest
- d) highly
- b) increased
- d) kink
- b) May
- d) June
- b) small increase
- d) fell
- b) rose
- d) peak
- b) high
- d) highly
- b) am
- d) be
- b) is
- d) are

Pie Chart

Read pie chart and answer the questions.

USE OF CLUB MEMBERSHIP DUES



The Science Club used the money received from membership dues in a variety of ways. There were six types of expense which had to be covered by income from members' dues. The largest share, 50%, went for scholarship assistance to needy members. The second largest share, 25%, was spent on producing the club's magazine. The next largest amount, 16% was devoted to prizes for outstanding work in science by members of the club. The annual Science Club trip to museums and scientific institutions required 7% of the income from dues. The smallest amounts, 1% each, were spent on office supplies and on correspondence, including letters, telegrams, and long-distance telephone calls.

- 1. What does this pie chart show?
- 2. How many kinds of outlay does this pie chart cover?
- ____
- 3. What are the least numbers of expense?

Article – Singapore Openness

Choose the best word from the list below to complete each of the blanks.



Singapore is a world leader in most facets of economic freedom. Regulations are straightforward, virtually all commercial operations (4)...... performed with

- a) have
 b) having
 c) has
 d) had
 a) shown
 b) show
 c) shows
 d) showing
- 3. a) maintain b) maintained c) maintains d) is maintaining
- 4. a) are b) is c) be d) am
- 5. a) tax b) speed c) oil d) exchange

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6. a) low b) lowest c) lowly d) lowness

7. a) There is b) There are c) There d) The

8. a) efficiency b) efficiently c) efficient d) efficiencies

9. a) am b) is c) are d) be

10. a) growth b) growing d) grow d) grower

Summary of Business Reading

Business reading is collected from a variety of sources for exercises. Each of passages has the words and their meanings used for preparing to read and to pronounce them accurately. Business reading requires the students or readers to read a lot of materials. An effective reading is an important part of success at university and later in the workplace.

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Unit Seven

Listening and Speaking in Business Conversation

The Importance of Listening

Listening is significant because many of people have different listening reasons. They listen to pay respect, to get information, to obtain an advice, to understand and remember both the general concept and all of the details of the message, to hear complaint from customers, and to enjoy entertainment. People usually speak at 150 to 200 words a minute and listen at 400 to 500 words a minute. A good listener has to do a conscious effort by focusing and emphasizing on the message to avoid "mind drift." Listening can take place in the following situation such as face-to-face conversation, a one-on-one telephone, a small group – several employees listening an advice from their manager, and a big group – international conference on business administration, management and economics. Effective listening assists to build relationships, endure understanding, and solve a variety of the problems. Therefore, the importance of listening is used to build friendships and careers in businesses.

Ronald (2010) states that business experts agree that listening is a vitally important skill. In today's highly competitive global marketplace, most theorists agree that management has to listen to everyone, customers, employees, scholars, and government.

One key to effective leadership is listening:

Leaders listen to what the market is saying, to what the customer is saying, and to what the team is saying. No, you don't have to do everything that your constituents demand that you do. But just by showing that you're listening, really listening, you demonstrate the respect that you accord to them. (Peters, 2011, p. 70)

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"Effective listening is vital to organizations. It can improve quality, boost productivity, and save money. Poor listening can have the opposite effect" (Ronald, 2010, p. 71). As one consultant says:

With more than 100 million workers in this country, a simple \$10 listening mistake by each of them, as a result of poor listening, would add up to a cost of a billion dollars. And most people make numerous listening mistakes every week.

Because of listening mistakes, letters have to be retyped, appointments rescheduled, shipments rerouted. Productivity is affected and profits suffer. (Ronald, 2010, p. 71)

The Importance of Speaking

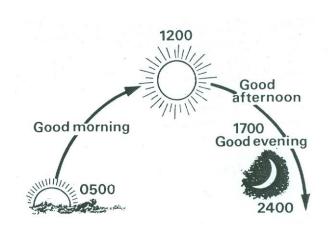
Speaking is the most basic tool for communication. It helps us to communicate our thoughts, ideas, feelings, suggestions, and comments with others and to know others' ideas as well. Speaking, like listening, can take place in the following situation such as face-to-face conversation, a one-on-one telephone, a small group, and a big group. Remember that always think before you speak. An effective speaking can gain the attention of the audience and can help build positive relationship with customers or other people. The trusty and respectable speaking is key elements in building and maintaining the ongoing relationships.

This section focuses on the basic speaking conversation such as openings and closings, introductions and address systems, invitations, getting people's attention and interrupting, thanking people and replying to thanks, and agreeing and disagreeing. In order to understand this clearly, the details are below.

Speaking

Openings and Closings

Figure 7.1 Time for parts of the day.



Source: Follow Me, BBC English, p. 19.

Greetings	Responses	
Good morning.	Good morning.	More
Good afternoon.	Good afternoon.	formal
Good evening.	Good evening.	
How nice to see you!	Yes, it's been quite a while.	
Hello, Thompson.	Hello, Tommy.	
How are you?	Fine, thanks. And you?	
Hi, Steve.	Hi, Bill.	
How've you been?	Pretty good.	
What's happening?	Not much.	
What's new?	Nothing.	
How are you doing?	OK.	\downarrow
How you doing?	Not bad.	Less
Long time, no see.	Yeah!	formal

Less

formal

Preclosings	Responses	
Well, I'm afraid I have to go.	Thank you for seeing me.	More
It's been a pleasure.	Yes, I've enjoyed it.	formal
Thank you for your help.	My pleasure.	\uparrow
I really must go now.		
It was nice to see you.	It was good to see you.	
(Note past tense)		
Well, it's getting late.	Maybe we can talk again.	
I know you're busy		
Nice to see you again.	Nice to see you.	
Thanks for coming.	It was fun.	
Maybe we could get together sometime.	Sounds good.	
Great seeing you.	Same here.	

Closings More Until the next time... Good-bye. formal Good night, Anna. Good night, Janet. Good-bye, Linda. Good-bye, Amy. Have a nice (day). You, too. Less Talk to you later. Bye. Take it easy. formal See you later. Take care.

OK. See you.

See you again.

Responses

I've really got to go.

Got to go now.

Introductions and Address Systems

Self-introductions

Self	Response	
Let me introduce myself. My name's	Pleased to meet you.	More
Hi, my name's What's your name?	My name's Nice to meet you.	formal
Hello. I'm Tom.	Hello. I'm Michael.	
Hello. My name is George Benson.	Pleased to meet you.	
	l'm Mary.	Less
I don't think we've met. I'm Colin.	Nice to meet you. I'm Sonya.	formal

Introductions

Introducer	Response A	Response B	
Let me introduce you to	Nice to meet you.	Nice to meet you, too	More
I would like to introduce	How do you do?	How do you do?	formal
Sally Kent.			\uparrow
I would like to introduce	Glad to meet you.	The pleasure is mine.	
Akiko Takajima.			
I would like you to meet	Nice to meet you.	Nice to meet you, too.	
Jim Hastings.			
I would like to introduce	Pleased to meet you.		
Victor Sanchez.			
I would like you to meet	Nice to meet you.	I've heard so much	Less
Lorella Braglia.		about you.	formal
This is my colleague	Hi.	Hi.	

Invitations

Making an invitation	Accepting	Refusing	
I would like to invite you	Thank you. I'd love to.	I'm awfully sorry, but	More
to the party this Sunday.		I have other plans.	formal
I would like to invite you	That would be wonderful.	I wish I could, but	\uparrow
to a dinner Monday.			
We're going to have	Yes, thank you. What time	e? I'd really like to, but	
many friends on			
Tuesday, and			Less
we'd love you to come.			formal

Getting People's Attention and Interrupting

I'm sorry to interrupt you, but...

I hate to interrupt, but...

I don't want to interrupt you, but...

Getting someone's attention	Response	
Pardon me, Dr. John.	Yes? What can I do for you?	More
Excuse me, Tom. Sir?	Yes? (Can I help you?)	formal
Hey, Peter.	Yeah?	Less
Interrupting a conversation	Response	
Pardon me, but	How can I help you?	More
Pardon the interruption, but		formal

you.

It's all right. What can I do for

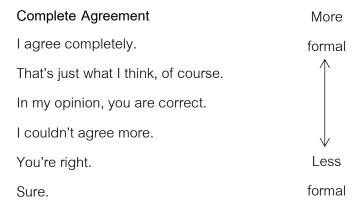
Less

formal

Thanking People and Replying to Thanks

Expressing Thanks	Response	
I'm very grateful for	You're very welcome.	More
I'm very grateful for	You're quite welcome.	formal
I'm so grateful for	You're entirely welcome.	
Thank you very much for	Don't mention it.	
Thank you so much for	You're welcome.	
Thanks very much for your help.	It was my pleasure.	
That was nice of you. Thank you.	Don't mention it.	
That was nice of you.	You're welcome.	
Thanks a lot for	You're welcome.	Less
I really appreciate (the invitation).	Sure.	formal

Agreeing and Disagreeing



Topics of Conversation

Topics of business conversation consist of asking for and giving personal information, education, jobs and works, telling time, distance, frequency, prices, describing department, places, food and beverage, hobbies, free time, sports and entertainment, and buying things. The details are below.

Asking for and Giving Personal Information

Study the following questions, then practice with your partners.

	Question	Answer
1.	What's your name?	My name's
2.	How old are you?	I'myears old.
3.	Where are you from?	I'm from England.
4.	Where do you come from?	I come from the United States.
5.	What part of the country	I come from the north of England.
	do you come from?	
6.	Where do you live?	I live in Japan.
7.	Where do you live now?	Now I live in Bangkok.
8.	Where were you born?	I was born in the hospital.
9.	When were you born?	I was born in 2012.
10.	Are you married or single?	I'm a single.

Polite Questions

Direct Questions	Polite Questions	
Where are you from?	Could you tell me	where you are from?
What is your name?	Would you tell me	what your name is ?
Where do you live?	Could you tell me	where you live?
Where do they come from?	Do you know	where they come from?
How old is she?	Do you know	how old she is ?

Education

Study the following questions, then practice with your partners.

	Question	Answer
1.	Where did you go to school?	I went to Berry Wood School.
2.	Which university did you go to?	I went to Thammasat University.
3.	What were you good at?	I was quite good at English.
4.	What are you learning now?	Now I'm learning Spanish.
5.	What's your major?	My major is philosophy.
6.	What courses do you like best?	I like best economics.
7.	Where did you study English?	I studied English at university.
8.	What courses did you do after school?	I did a secretary course.
9.	Where did you get your bachelor's	I got bachelor's degree at
	degree?	Thammasat University.
10.	Why did you choose to attend your	It is famous university.
	university? .	

Jobs and Work

Question	Answer
1. What do you do?	I work in a shop.
2. What's your occupation?	I'm a businessman.
3. What do you do for a living?	I'm an entrepreneur.
4. Who do you work for?	I work for Citibank.
5. What's your job?	I work for the Central Bank.
6. What did you do before you came here?	I was a teacher.
7. What position are you in?	I'm the marketing manager.
8. Is it a full-time or a part-time job?	It is a full-time job.
9. Is the job permanent or temporary?	It is the permanent job.
10. Where do you work?	I work in a factory.

Telling Time

Study the following questions, then practice with your partners.

Question		Answer
1.	What time is it?	It's at 8:00 a.m.
2.	What time does the bank open?	It opens at 9:00 a.m.
3.	Are you open?	We open at 9:00 a.m.
4.	Are you closed?	We closed at 5:00 p.m.
5.	When does the company close?	It closes at 5:00 p.m.
6.	When does the National Bank open?	It opens at 9:30 a.m.
7.	When does the National Bank close?	It closes at 5:00 p.m.
8.	When did you arrive?	I arrived this morning.
9.	When did Peter arrive?	He arrived yesterday.
10.	When did Jenifer arrive?	She arrived last night.

Describing Duration

8:00 a.m.	ago	11:00 a.m.	The plane left three hours ago
<		— •	
(the plane left)		(the time now)	
from	for	to /until	She spoke from 4 to / until 6:00 p.m.
•		\longrightarrow	
4:00 p.m.		6:00 p.m.	She spoke for two hours.
Sine	for	Monday	I've been here since Friday.
•		\rightarrow	
Friday		(today)	I've been here for four days.

A.M. refers to ante meridiem (before noon).

P.M. refers to post meridiem (afternoon).

Distance

Study the following questions, then practice with your partners.

	Question	Answer
1.	How far is it?	It's thirty-five kilometers away.
2.	How far is Brighton?	It's eighty-two kilometers away.
3.	How far is Dover?	It isn't far from here.
4.	How far is it from the city center	Not far. About thirty-four.
	to the airport?	
5.	How long does it take?	It takes about two hours by train.
6.	How long does it take to get there?	It takes about one hour by car.
7.	How long does it take to get to Moscow?	It takes ten hours by plane.
8.	How long have you lived in your	I have lived in my present home
	present home?	for ten years.
9.	How long have you known your	I have known my English teacher
	English teacher?	for three years.
10.	How long have you been in the	I have been in the company for
	company?	fifteen years.

Frequency

	Question	Answer
1.	How often do the trains leave?	There are three trains an hour.
2.	How often do the buses leave?	Buses leave every ten minutes.
3.	How often do the boats leave?	There are boats to France every
		hour.
4.	How often do you go shopping?	Twice a month.
5.	How often do you use a computer?	Every day.
6.	How often do you go to the library?	Al most every day.
7.	How often do you go to the movie?	Once a moth.
8.	When do flights for Bangkok leave?	Planes leave at 2:00 p.m.

Price

Study the following questions, then practice with your partners.

	Question	Answer
1.	How much does it cost to fly from	It costs \$1,400.
	Buenos Aires to Now York?	
2.	How much does the airline ticket cost?	It costs \$1,000.
3.	How much is petrol?	It's \$2 a gallon.
4.	How much does petrol cost?	It costs \$1 a liter.
5.	How much are hotel rooms?	It's \$25 per person per night.
6.	How much do hotel rooms cost?	It costs \$300 per night.
7.	How much do you earn?	I earn 25,000 baht per month.
8.	How many employees are there in	There are 2,500 people in my
	your company?	company.
9.	How many products are there?	There are five products.
10.	How many computers are there	There are three computers in my
	in your room?	room.

How much is used for an uncountable noun.

How many is used for a countable noun.

Polite Questions

Direct questions	Polite Questions	
How much money does he earn?	Could you tell me	how much money he earns?
Where are we meeting?	Could you remember	where we're meeting?
What does she do?	Could you tell me	what she does?
What nationality is he?	Do you know	what nationality he is ?

Describing Department

Question	Answer
1. Which department do you work in?	I work in the legal
	department.
2. Which department does she work in?	She works in the finance
	department.
3. Which department does Jones work in?	He works in the human
	resources department.
4. Which department does Jim work in?	He works in the
	marketing development.
5. Which department does Erika work in?	She works in the research
	and development.
6. Which department does William work in?	He works in the
	personnel department.
7. Which department does Marianna work in?	She works in the
	advertising department.
8. Which department does Thompson work in?	He works in the
	accounting department.
9. Which department does Carla work in?	She works in the sales
	department.
10. Which department does Janet work in?	She works in the office
	equipment department.

Places

Study the following questions, then practice with your partners.

	Question	Answer
1.	Where is the company, please?	It's on the second floor.
2.	Where is the IBM company, please?	It's in the North Street.
3.	Where is the office, please?	It's on the first floor.
4.	Where is the airport, please?	It's in the west of the city.
5.	Where is the Grand hotel, please?	It's in Market Street.
6.	Where is the bank, please?	It's on the corner of
		Market Street.
7.	Where is the subway station, please?	It's opposite the bank.
8.	Where is the railway station, please?	It's next to the post office.
9.	Where is the restaurant, please?	It's near here.
10.	Where is the hospital, please?	It's over there.

Food and Beverage

	Question	Answer
1.	What kind of food do you like?	I like Japanese food.
2.	What is your favorite Thai food?	Tom Yum Goong.
3.	What would you like?	I'd like Sushi.
4.	What would you like to order?	I will have the chicken.
5.	Do you like fish?	Yes, I do.
6.	What would you like to drink?	I'd like an iced tea.
7.	Would you like anything to drink?	I'll have a cup of coffee.
8.	Would you like dessert?	Yes, I'd like ice cream.
9.	What flavor would you like?	I have chocolate, please.
10.	Would you like anything else?	Yes, please. I like pizza.

Hobbies, Free time, Sports, and Entertainment

Study the following questions, then practice with your partners.

	Question	Answer
1.	What do you do in your free time?	I go shopping.
2.	What do you like to do in your free time?	I like to go abroad.
3.	What is your hobby?	My hobby is restoring vintage
		motorcycles.
4.	What do you do during your holidays?	I travel to California for six months.
5.	What do you usually do on weekends?	I go to the beach.
6.	What is your favorite TV program?	BBC world news.
7.	What is your favorite song?	I love folk song.
8.	What is your favorite sport?	My favorite sport is football.
9.	Do you like watching TV?	Yes, I always watch TV.
10.	Do you like playing tennis?	Yes, I play tennis twice a week.

Buying Things

	Question	Answer
1.	How much does it cost, please?	It costs fifteen pounds.
2.	How much is it, please?	It is fifteen pounds.
3.	How much is this telephone, please?	It is four hundred pounds.
4.	What kind of camera are you looking for?	I'm looking for a brand name.
5.	What size is it?	It's size 5.
6.	What size are you?	I'm size 7.
7.	What size is she?	She's size 5.
8.	What's it made of?	It's made of fur.
9.	Is it big enough?	It isn't big enough.
10.	Is it the right size?	Yes, it's the right size.

Money

Money

In Britain

English currency is the pound sterling.

There are 100 pence in one pound.

One pound ~£1

Coin

1p a penny (one p)

2p two pence (two p)

5p five pence (five p)

50p fifty pence (fifty p)

Bank note or paper money

£1 a pound/one pound

£5 five pounds

£10 ten pounds

£20 twenty pounds

In the US

1c one cent a penny

5c five cents a nickel

10c ten cents a dime

25c twenty-five cents a quarter

\$1.00 one dollar a dollar bill

Sizes

S small size

M medium size

L large size

Summary of Importance of Listening and Speaking

- Listening, the most frequent communication at work, gains information, instruction, the general concept, the details of the message, and hears complaint from customers.
- Good listeners pay attention, focus and concentrate on the message to avoid "mind drift."
- Effective listening helps build relationships, understanding, and friendships and careers. It also improves quality, boosts productivity, and saves money.
- In today's highly competitive global marketplace, businessmen have to listen to everyone, customers, employees, scholars, and government.
- Business leaders listen to what the market is saying, and what the customer is saying.
- Poor listening can have the opposite effect. Because of listening mistakes, letters have to be retyped, appointments rescheduled, and shipments rerouted.
- Speaking is the most basic tool for communication. It helps us to communicate our thoughts, ideas, feelings, suggestions, and comments with others and to know others' ideas as well.
- Speaking, like listening, can take place in the following situation such as face-to-face conversation, a one-on-one telephone, a small group, and a big group. Remember that always think before you speak.

Exercise 1

Directions: Complete the sentences with the correct words on the right.

1	university did you go to?	Which / Who
2	time does the bank open?	What / Where
3	does the National Bank open?	Where / When
4	do you work?	Whose / Where
5	do you earn?	How much / How many
6	products are there?	How much / How many
7	do you go shopping?	How far / How often
8	is Dover?	How far / How often
9	does it take to get there?	How long / How much
10	did Peter arrive?	Where / When

Exercise 2

Directions: Complete the conversations with words from the box.

Job	Citibank	Good morning	Where	spell
A:	Good morning.			
Α.	J	2002		
	What's your name, plo	ease?		
B:	(1)	<u>.</u> My name's	Smith. Mr.Smith.	
A:	Could you (2)	that, pleas	se?	
B:	Sure. S-M-I-T-H.			
A:	Mmhm. (3)	do you wo	ork?	
B:	I work in Seattle.			
A:	Who do you work for?			
B:	I work for (4)			
A:	Mm. What is your (5)		_?	
B:	I'm the marketing man	nager.		

Exercise 3

Directions: Complete the conversations with words from the box.

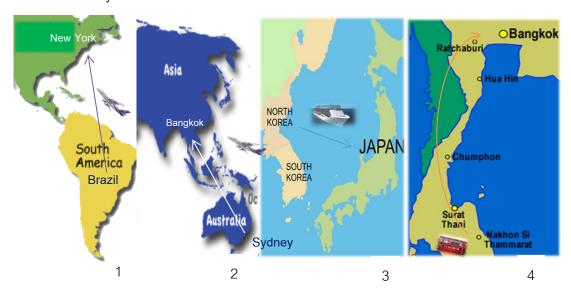
	Inviting	this	nice	introduce	staying
A:	Hello, (1)		to ı	meet you.	
B:	Thank you	u for (2)		me.	
A:	How long	are you (3)		here?	
B:	Just two o	days.			
A:	Oh, not lo	ong, then. Le	et me (4)	you to r	my colleague Paul.
B:	Paul, (5) _			is Angela Fox.	

Exercise 4

Directions: Complete the conversations below using these words.

	IBM	to	for	Nice	Where	
A:	Victor, let	t me introduc	e you (1)	my collea	gue Jim Hastings.	
B:	Hello, Victor. (2) to meet you.					
C:	Hi, Jim. Likewise.					
B:	Do you work here, Victor?					
C:	No, I work (3) IBM, I'm a consultant. This is my colleague					
	AkiKo Takajima.					
D:	Nice to m	neet you.				
B:	Nice to meet you, too, Akiko.					
	(4)	(4) are you from?				
D:	I'm from Osaka, in Japan.					
B:	Where do	you work?				
D:	I work for	(5)	in Singapor	e. I'm a software	engineer. And you'	
B:	I'm a journalist. I work her at Business Monthly. Sally's my boss.					

Directions: Look at the pictures and write questions with *How Long...?* The first one has been done for you.



1. How long does it take to get from Brazil to New York by plane?

there?

2	
3	
4	
Complete the se	entences with How much, How many, How long, How far.
5	is it from the city center to the airport?
6	does it take by car?
7	money do you have with you?
8	people are there in your company?
9	days are you there for?
10	have you lived in your present home, and when did you move

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Unit Eight

Language Study Two

Present Simple Tense

We use the present simple tense to explain that something happens all time, repeatedly, usually or it is a fact.

Remember:

We add –s or –es to the end of the verb for he, she, it, or a singular subject (e.g., a book). Verbs showing the present simple tense are in italics in the following examples:

- He works in the sales department.
- She *organizes* training courses.
- It begins at eight o'clock every day.
- Nokia sells mobile telephones.

We add – es to the verbs that end in s, sh, ch, x, or o. The following examples show the verbs that end in s, sh, ch, x, or o in italics:

- The department head passes forms for the suggestion box on to the plant manager.
- Billy washes her hair every day.
- Karen teaches from 10:00 A.M. to 13:00 P.M.
- He faxes a list of hotels to you.
- Mary goes to the company every day.

We do not add –s or –es to the end of the verb for I, you, we, they, or a plural subject (e.g., books).

- I work in the production department.
- You send a document to Carlos by fax.

- We *make* the company's products.
- They *expect* domestic cable sales to reach \$25 million.
- The thefts *occur* during normal working hours.
- I kiss my children goodbye every morning.
- You finish your homework.
- We watch TV at night.
- They fax the document to Manager.
- David and Peter *go* to Japan.

The adverbs every day, every week, every month, every year, every Monday etc. are frequently used with the present simple tense.

- Sofia comes to Thailand every year.
- Thomas walks to work *every day*.

Exercise 1

Directions: Write the correct form of the given verb that agrees with the subject. The first one has been done for you.

1.	I <u>walk</u> slowly away from her. (walk)
2.	We also handicrafts to markets in North America and
	Europe. (export)
3.	Import manager of the Kawada Corporation in Japan in
	Bangkok to look for Thai products. (live)
4.	Cash payments reimbursements, salary payments,
	and petty cash fund. (consist of)
5.	The advertising company on the promotional mix for
	the General Trading Company. (decide)
6.	General Trading Companyto become a public company
	with its shares listed on the Securities Exchange of Thailand. (plan)

7.	The companies	to expand its business activities in the
	future. (hope)	
8.	Johnson and Manoo	to consider acquiring its own
	plastics. factory. (begin)	
9.	They to do an in	creasingly large amount of business in
	importing computer hardware and s	oftware. (expect)
10.	Economic Figures	_ to bolster the idea is weathering
	the global economics. (continue)	

Directions: Underline the verb that agrees with the subject. The first one has been done for you.

- 1. Jake and Lisa (<u>like</u>, likes) soap operas.
- 2. I (work, works) at Thomas Cook Travel.
- 3. Maria (knows, know) a lot about computers.
- 4. He (work, works) for IBM in Singapore. I am a consult.
- 5. Nokia (advertises, advertise) on buses in China.
- 6. Nokia (produce, produces) the HS-3W Bluetooth Headset.
- 7. In a restaurant, you (wants, want) a glass of water.
- 8. I (visits, visit) customers and try to increase business.
- 9. He (buy, buys) everything the company needs from raw material.
- 10. Luisa (organize, organizes) training courses for all employees.

Exercise 3

Directions: Underline the correct word to complete each sentence.



- 1. At 7:15 a.m., Joe, 21, (wakes up, shrinks) and gets ready for the University of Queensland. An hour later he (leaves, speaks) home. He (has, trashes) lunch at university, usually sandwiches and an apple.
- 2. At 10:30 a.m., Toney (*drinks*, *sinks*) a coffee break between meetings. He (*works*, *swims*) for the corporation as an imagineer, a job that is somewhere between an artist, an engineer and science-fiction writer.
- 3. At 12:45 a.m., Thirty-four-year-old Kate, head of public relations for a major car manufacturer, (stops, swears) work and (goes, sweeps) shopping.
- 4. At 4:30 p.m., George, 65, (comes, burns) home after his daily swim. Then he (joins, heaves) his wife at the community centre, where she teaches physical education. I feel twenty years younger than I am.
- 5. At 8:15 p.m., Ken (finishes, staves) dinner and (watches, destroys) the TV news. His five children are asleep, so he tries to be very quiet.

Present Simple Questions and Negatives

Question Sentences

Question sentences in the present simple tense are formed by placing the verb before the subject (Wehmeier & Ashby, 2003, p. 1572). If the main verb is not the verb be, we use the auxiliary *do* or *does* before the subject.

Remember:

Does is used for he, she, it, or a singular subject (e.g., a book).

- Does he live in Australia?
- Does she work here now?
- Does it start at 7:00 P.M.?
- Does David speak English?

Do is used for I, you, we, they, or a plural subject (e.g., books).

- Do we love Mexico?
- Do you use a laptop?
- Do they make a good salary?
- Do Mike and Sofia need to earn some money?

Exercise 4

Directions: Fill in	the verb ('do. does') that agrees	with the	subject.

1.	Do	you take credit cards?
2.		the company expand business very quickly?
3.		_ I have the check, please?
4.		he have a receipt?
5.		she leave London?
6.		_ we get to her hotel?
7.		_ Anna organize training programs?
8.		_ the companies introduce a lot of new technology?
9.		the big foreign companies operate in your country?
10		he prefer shares in blue chip companies?

Negative Sentences

Negative sentences in the present simple tense are formed by placing *do not* or *does not* before the verb (Wehmeier & Ashby, 2003, p. 1572). Sauber (1997) states that "If the verb is not the verb *be*, use *do not* or *does not* in front of the verb" (p.15). Examples of negative sentences are shown in the following sentences:

- He does not work for the bank.
- She does not speak Spanish.
- You do not live here.
- I do not eat breakfast.
- We do not send an email.

Negative Short Forms

"We use short forms in informal written English. When we write short forms, we use an *apostrophe* (')" (Murphy, & Smalzer, 2005, p. 272).

List of Short Forms

- do not = don't
- does not = doesn't

Remember:

Do not is used for I, you, we, they, or a plural subject (e.g., students).

- I do not live in Tokyo.
- You do not finish work at 13:00 P.M.
- We do not wake up early.
- They do not take a shower.
- Julie and Nicole do not go to work late.

Does not is used for he, she, it, or a singular subject (e.g., a student).

- He does not live in Osaka.
- She *does not* fix her own car.
- It does not begin at 8: 00 A.M.
- Nancy *does not* spend a lot.

Exercise 5

Directions: Fill in *do not* or *does not* that agrees with the subject. The first one has been done for you.

1.	The seller	_ does not	send the item to the buyer.
2.	1	have any	experience.
3.	She	get an	allowance from my parents.
4.	We	save ve	ery much money.
5.	You	want to	save some money to buy a house.
6.	Kerin	know	how to type.
7.	She	has a	computer.
8.	They	do th	ne weather report on KNTV.
9.	I	like shopp	ping online.
10.	People	trac	de millions of different things on eBay's
	Web site.		

Prepositions

A preposition is a word that connects a noun or pronoun to another word in a sentence (Brantley & Miller, 2008, p. RG-18). The prepositions are provided in the following examples:

on	under
near	next to
for	at
about	with
above	below

between from

behind in front of

Exercise 6

Directions: Underline all the prepositions in the following paragraph. The first one has been done for you.

Everyone <u>in</u> business has been told that success is all about attracting and retaining customers. It sounds reassuringly simple and achievable. But, in reality, words of wisdom are soon forgotten. Once companies have attracted customers they often overlook the second half of the equation. In the excitement of beating off the competition, negotiating prices, securing orders, and delivering the product, managers tend to become carried away.

Prepositional Phrases

The prepositional phrase is a word group containing a preposition and the object of the preposition. The noun or pronoun that follows the preposition is known as the object of the preposition. The prepositional phrases are in the following Examples.

- in the park
- on the third floor
- from the hallucination
- for a single room
- about our son
- with science today
- with a bath
- for three nights
- at the University of Chicago
- of the Pennsylvania State College
- about your hotel facilities.

Exercise 7

Directions: Underline all the prepositional phrases in the following paragraph. The first one has been done for you.

Everyone <u>in business</u> has been told that success is all about attracting and retaining customers. It sounds reassuringly simple and achievable. But, in reality, words of wisdom are soon forgotten. Once companies have attracted customers they often overlook the second half of the equation. In the excitement of beating off the competition, negotiating prices, securing orders, and delivering the product, managers tend to become carried away. They forget what they regard as the humdrum side of business-ensuring that the customer remains a customer.

Noun Phrases

A noun phrase consists of article, adjective, head noun, and prepositional phrase. Examples of noun phrases are given in the following tables:

Example A

N	oun Phrase
Article	Head Noun
А	man

Example B

Noun	Phrase
Article	Head Noun
An	egg

Example C

N	oun Phrase
Article	Head Noun
The	man

Example D

Noun Phrase			
Article	Adjective	Head Noun	
The	tall	man	

Example E

		Noun Phrase	
Article	Adjective	Head Noun	Prepositional Phrase
The	tall	businessman	in the corner

Exercise 8

Directions: Underline all the noun phrases in the following paragraphs. The first one has been done for you.

A new generation of Japanese entrepreneurs has emerged, boosting hopes that venture businesses are poised to become a new catalyst for the enfeebled Japanese economy.

Japan's small business sector already accounts for more jobs than the big corporations, such as Sony and Toyota, but a large proportion of smaller companies are subcontractors whose fortunes are totally dependent on big companies.

The reason why there is a business chance for us is because the social structure is changing as a result of the internet,' says Hiroshi Mikitani. Internet entrepreneurs are also leaving the relative's sanctuary of larger companies to set up on their own, something which is still rare in Japan. Meanwhile the Japanese authorities have been scrambling to make the country's legal and structural framework more venture business-friendly.

In the past, Japan's reliance on indirect financing through banks also discouraged the development of risk capital. The head of a big bank may know what it's like to have difficulties in raising Y100bn but he doesn't know what it's like to try to raise Y500,000.

Directions: Choose the correct form of the given verb in parentheses that agrees with the subject. The first one has been done for you.

- 1. It (am, is, are) in black and white.
- 2. Oranges, tomatoes, fresh strawberries, cabbage, and lettuce *(am, is, are)* rich in vitamin C.
- 3. One of my best friends (am, is, are) coming to visit me next month.
- 4. Each boy in the class (has, have) his own notebook.
- 5. Some of the fruit in this bowl (am, is, are) rotten.
- 6. Some of the apples in the bowl (am, is, are) rotten.
- 7. Every one of the students (am, is, are) required to take the final rest.
- 8. I (am, is, are) absent today.
- 9. The number of employees in my company (am, is, are) approximately ten thousand.
- 10. The news about Mr. Don (am, is, are) surprising.

Exercise 10

Directions: Write the correct form of the given verb that agrees with the subject. Use only the present simple tense. The first one has been done for you.

1.	The biggest company in one of the world's fastest-growing industries			
	is Nokia. (be)			
2.	Globalization	_ risks for business.	(generate)	
3.	One of the great success stories	Cam	den Football Club ir	
	English football. (be)			
4.	The extraordinary commercial succe	ss of Camden	due to	
	their commercial Director, Sophie Le	grange. (be)		
5.	International businesses	they	not	
	fully prepared to handle a growing n	umber of threats in	an increasingly	
	volatile global marketplace. (believe.	. be)		

Present Continuous Tense

The present continuous tense is used to refer to events in progress and temporary or changing situations. We form the present continuous tense by using the auxiliary be (am, is, are) in the present before the verb and adding –ing to the end of the verb. Verbs showing the present continuous tense are in italics in the following sentences:

- The president *is presenting* his recommendation to the board.
- I will be back late, I am sitting in a traffic jam.
- They are installing a new switchboard.

The adverbs *now, right now, today,* and *at the moment* are frequently used with the present continuous tense.

Exercise 11

Directions: Use either the present simple tense or the present continuous tense of the verbs in parentheses. The first one has been done for you.

1.	Wow! The baby (sleep)is sleep	oing 1	Γhe baby
	(sleep)sleeps	for ten hours every nigh	t.
2.	I am in class. Right now I (sit)		at my desk. I
	usually (sit)	_at the same desk in cla	ss every day.
3.	Ali (speak)	Arabic. Arabic i	s his native
	language, but right now he (speak)		English.
4.	It is 6:00 p.m. Anna is at home. She	(eat)	dinner.
	She always (eat)	dinner with her fam	nily around six
	o'clock.		
5.	It (rain, not)	right now. The sur	n (shine)
	, and the sk	y (be)	blue.

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6.	David (sit, usually)		in t	he front	row d	uring	class,
	but today he (sit)		in [·]	the last	row.		
7.	Adam (do)	this pr	actice at	the mo	ment. I	t (con	nprise)
	both nonprogr	essive	and prog	ressive	verbs.		
8.	Mary (be) at the libra	ary. No	w she (lo	ok)			for
	the book.						
9.	Our teacher (stand, not)				up rig	ht nov	w. She
	(sit) on	the co	rner of he	r desk.			
10.	After six days of rain, I (be)			glad th	at the	sun	(shine)
	again too	day.					
11.	Every morning, the sun (shine)				_ in my	bedro	oom
	window and (wake)		me up).			
12.	Kerin (be) at	the	market.	Right	now	she	(look)
	at the apple	es.					
13.	Dennis (drink, usually)			co	ffee wi	th his	
	breakfast, but now he (drink)			t	ea inst	ead.	
14.	Janet (take)	tr	ne bus to v	work ev	ery day	/. Righ	nt now
	she (wait)	for the	e bus at th	ie corne	er of 5 th	and F	Pine.
15.	Look out the window. (rain, it)				?		

There is/There are

- There is + a singular noun.
- There are + a plural noun.



There is a man in passport control.



There are four people in passport control.

Singular

- There is an increase in employment in Australia.
- There is a swimming pool in the hotel.

Plural

- There are times for economists to give an explanation, using graphs, charts or tables.
- There are any conference rooms in the hotel.

Directions: Underline the correct word. The first one has been done for you.

- 1. (*There is, <u>There are</u>*) two restaurants, a coffee shop, 24-hour room service, dry-cleaning service, outdoor swimming pool, and fitness center.
- 2. (*There is, There are*) 380 rooms all with refrigerator, mini bar, high-speed internet access, satellite and pay-per-view TV, and IDD (International Direct Dial) telephone.
- 3. (There is, There are) a shuttle bus to mass transit station and shopping centers.
- 4. Nowadays there is (a big demand, big demands) for electronic equipment such as photocopiers and office computers.
- 5. There are (three departments, a department) in the Retailing Division.
- 6. If there is (a problem, problems) in the production process.
- 7. There is (many manufacturers, a manufacturer) sharing both the local and international markets.
- 8. There is (types, a type) of accounts which a customer may open with a bank.
- 9. There are (two kinds, a kind) of import and export activities: goods and service trade.
- 10. There are now (five broad fields, a broad field) or areas, of business that offer exciting careers.

Past Simple Tense

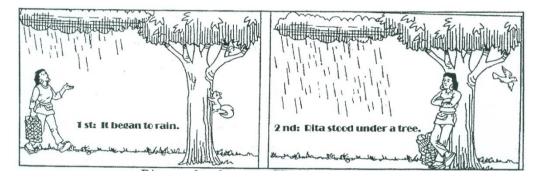
We use the past simple tense to talk about an action or event that happened in the past and is completely finished. Verbs in the past simple tense have two forms: (1) regular and (2) irregular.

- If a verb is regular, we form the past simple by adding -ed or d on the end of the verb (work-worked, type-typed).
- If the verb is irregular, there are usually internal changes (get-got) or almost complete changes (bring-brought).
- If the verb ends in –y, we change the y to i and add ed (hurry-hurried).
- The adverbs yesterday, last week, last month, last year, last Monday, and ago are frequently used with the past simple tense.
- Form of the Past Simple Tense

Subject + v2

I arrived late last night.

Figure 8.1 Mary stood under a tree when it began to rain.



Exercise 13

Directions: Write the past tense of the following verbs. The first one has been done for you.

Infinitive (v1)	Past tense (v2)
1. am	was
2. is	
3. are	
4. buy	
5. begin	
6. export	
7. import	
8. bring	
9. build	
10. choose	

Exercise 14

Directions: Write the past tense and past participle forms of the following verbs. The first one has been done for you.

Infinitive (v1)	Past tense (v2)	Past participle (v3)
1. do	did	done
2. fly		
3. cut		
4. spend		
5. hear		
6. put		
7. quit		
8. pay		
9. take		
10. make		

Directions: W	rite the	correct form	of the	given	verb.	Use	only the	past	simple	tense.
The first one h	າas beເ	en done for v	ou.							

٦.	Mark Zuckerberginvented_	I witter. (<i>invent</i>)			
2.	Engineers at Apple	_ the Android smartphone. (produce)			
3.	The Wall Street Crash	a worldwide economic boom. (start)			
4.	2010 a good year fo	r our firm. (be)			
5.	5. I for IBM for three years. (work)				
6.	. Weto a new office last year. (move)				
7.	She to Washington	n. (fly)			
8.	Fordit needed a med	ium price model to compete with			
	General Motors. (decide)				
9.	Robert to operate the	e new cash register. (learn)			
10	The first trip outside Britain	to France (go)			

The Past Simple Tense of The Verb to be is was/were.

Remember:

- Was is used for I, he, she, it, or a singular subject (e.g., student).
- Were is used for you, we, they, or a plural subject (e.g., students).

Exercise 16

Directi	Directions: Complete the sentences by using the words in parentheses. Write the verb						
that ag	gree	s with the subject. Use the past simple tense. The first one has been done for					
you.							
	1.	She <u>was</u> angry because they <u>were</u> late. (be, be)					
	2.	the weather good when you on vacation? (be, be)					
	3.	John and Tom not able to come because they					
		so busy. (be, be)					
	4.	One partition with glass window and a door built to seal					
		off the computer section from the rest of the office. (be)					
	5.	The power stabilizers also installed in order to protect					
		data and equipment from power outages or voltage surges. (be)					
	6.	All furniture purchased from Vancourt Computer Inc. (be)					
	7.	The organization for European Economic Cooperation (OEEC) an					
		early attempt at cooperation between Europe's devastated economies. (be)					
	8.	The European Free Trade Association (EFTA) formed when					
		Other members of the OEEC decided to form a looser free trade area. (be)					
	9.	The first step towards monetary union taken after the Werner					
		Report in 1970. (be)					

10. It _____ disbanded in 1991 after the collapse of the Soviet empire. (be)

Pronunciation-Past Simple Regular Verbs

There are three (3) ways to pronounce past simple regular "-ed" verb endings.

The three ending sounds make either an "id", "t", or "d" sound at the end of the verb v2 as in the following example:

Pronunciation of Past Simple Regular "-ed" Verbs

v1	Last Sound of v1		Pronunciation	Extra	v2
				Syllable?	
want		/t/	"id"	Yes	wanted
end		/d/			ended
laugh		/f/			laughed
hope		/p/			hoped
like	Unvoiced	/k/			liked
fax	Onvoiced	/s/	"t"	No	faxed
wash		/S/ (sh)			washed
watch		/tS/ (ch)			watched
play	Voiced	All other sounds	"d"	No	played

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Exercise 17

Directions: Put the following regular verbs into the past tense and into the table. The first one has been done for you.

ask	invite	pass	remember	graduate	request
arrive	want	advise	relax	end	call
help	hate	clean	push	love	cook
study	listen	work	open	finish	start
live	command	visit	walk	stop	travel
test	suggest	order	watch	look	like
offer	join	talk	demand	return	prefer

Pronunciation	v2
"id"	invited
"'‡"	asked,
"d"	remembered

Negative and Questions in the Past Simple Tense

In the past simple tense, negative and question forms are made using the auxiliary verb "do" (in its past form, "did") followed by the infinitive form (v1) of the main verb.

Forming a Question Sentence

Yes/no questions are also created using the auxiliary *did*. This time, the auxiliary is placed before the subject. The verb BE is an exception; in this case, we move Be before the subject. Examples of question are provided in the following sentences:

Positive sentence	question sentence	Short answers
Cook lived in Leicester.	Did Cook live in Leicester?	Yes, he did. No, he didn't.
They had a party.	Did they have a party?	Yes, they did. No, they didn't.
She was a secretary.	Was she a secretary?	Yes, she is, No, she isn't.

Forming a Negative Sentence

Negative sentences in the past simple tense are formed by adding *didn't* (informal) or *did not* (formal). We put *didn't* or *did not* between the subject and the verb. We change the past tense (v2) to the infinitive form (v1).

Robert **didn't save** 10 percent of his paycheck each month.

In the case of BE, we just add *n't* (informal) or *not* (formal) after "was or were".

Past simple	Formal	Informal
Positive sentence	Negative sentence	Negative sentence
I had a car.	I did not have a car.	I didn't have a car.
You ate my apple.	You did not eat my apple.	You didn't eat my apple.
She was here yesterday.	She was not here yesterday.	She wasn't here yesterday.
They were in the park.	They were not in the park.	They weren't in the park.

Directions : Make the following positive sentences into the question sentences.	The first
one has been done for you.	

1.	You had a good time.
	Did you have a good time?
2.	You took any photos.
3.	She wore her clothes.
4.	He took a taxi to the airport.
5.	Our guide met us at the airport.
0	A
6.	A young receptionist checked the coupons.
7	Variation language at university
7.	You studied language at university.
0	
8.	You lived in the United States.
0	
9.	She left home before she went to college.
10	Lock Nichology mode a pow film
10.	Jack Nicholson made a new film.

Directions: Make the following positive sentences into the negative sentences. The first one has been done for you.

- one has been done for you. 1. Some tourists wanted to visit the Civil War battlefields. Some tourists didn't want to visit the Civil War battlefields. (informal) Some tourists did not want to visit the Civil War battlefields. (formal) Thomas Cook wasn't a printer in Leicester, England. (informal) Thomas Cook was not a printer in Leicester, England and the secretary of a local church organization. (formal) 2. Thomas Cook was a travel agent in 1841. (formal) 3. The first trip outside Britain went to France. (informal) 4. The Cook stayed in hotels in the Holy Land. (informal) 5. The Wall Street Crash started a worldwide economic boom on 4 March 1992. (formal) 6. Eleven member states signed the Treaty of Madrid, creating the EEC. (formal) 7. The flight was on time. (informal) 8. He had a hotel reservation. (formal)
 - 10. The border guards looked carefully at his passport. (informal)

9. I watched television last night. (informal)

Irregular Verbs

Infinitive	Past Tense	Past Participle
be	was, were	been
bear	bore	born
beat	beat	beaten
become	became	become
begin	began	begun
bid	bid	bid
break	broke	broken
broadcast	broadcast	broadcast
build	built	built
burn	burnt/burned	burnt/burned
buy	bought	bought
choose	chose	chosen
come	came	come
cost	cost	cost
cut	cut	cut
deal	dealt	dealt
do	did	done
dream	dreamt/dreamed	dreamt/dreamed
fall	fell	fallen
feed	fed	fed
feel	felt	felt
find	found	found
flee	fled	fled
fly	flew	flown

Irregular Verbs (continued)

Infinitive	Past Tense	Past Participle
forbid	forbade	forbidden
forget	forgot	forgotten
get	got	got/gotten
give	gave	given
go	went	gone
grow	grew	grown
have	had	had
hear	heard	heard
hide	hid	hidden
hold	held	held
hurt	hurt	hurt
keep	kept	kept
know	knew	known
lead	led	led
learn	learnt/learned	learnt/learned
leave	left	left
lend	lent	lent
let	let	let
lose	lost	lost
make	made	made
mean	meant	meant
meet	met	met
misunderstand	misunderstood	misunderstood
pay	paid	paid
prove	proved	proven/proved
put	put	put
quit	quit	quit

Irregular Verbs (continued)

Infinitive	Past Tense	Past Participle
read	read	read
rise	rose	risen
run	ran	run
say	said	said
seek	sought	sought
sell	sold	sold
send	sent	sent
set	set	set
sit	sat	sat
sleep	slept	slept
smell	smelt/smelled	smelt/smelled
speak	spoke	spoken
speed	sped/speeded	sped/speeded
spend	spent	spent
steal	stole	stolen
sweep	swept	swept
take	took	taken
teach	taught	taught
tear	tore	torn
tell	told	told
think	thought	thought
throw	threw	thrown
understand	understood	understood
wear	wore	worn
win	won	won
withdraw	withdrew	withdrawn
write	wrote	written

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